

Minneapolis Department of Civil Rights
Contract Compliance Division

4th Quarter Report and Annual Summary

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Introduction

The Minneapolis Department of Civil Rights Contract Compliance Division ("Division") ensures that City of Minneapolis procurement of construction and development services, commodities and supplies, and professional and technical services includes women, minority, and low income workers and businesses. The Division also ensures that workers on construction and development projects are paid in accordance with labor and employment laws. This report summarizes the Division's contract compliance activities through the 4th quarter of 2015 and provides an annual summary for 2015.

Division Program Areas

Minority and Women Business Inclusion

- •Administer the Small and Underutilized Business Program
- •Ensure minority and women owned businesses participate on City procurement
- •Conduct outreach to and certify minority and women owned businesses

Female and Minority Workforce Inclusion

- •Enforce City's construction workforce goals
- Ensure female and minority construction workers are employed on City construction and development projects
- •Support partner organizations to increase the number of female and minority workers

Affirmative Action

- Conduct pre-award reviews of City contractors
- Ensure adherence to Affirmative Action and Equal Employment Opportunity laws
- •Review and approve Affirmative Action Plans

Hud Section 3 Program

- •Administer City's HUD Section 3 Program
- Ensure low income resident and business inclusion on Section 3 covered projects
- •Conduct outreach to and certify low income residents and businesses as Section 3

Labor Compliance

- Monitor and enforce prevailing wage laws and Federal Labor Standards
- Adminster City's federal Davis-Bacon Related Acts Prevailing Wage requirement
- •Ensure workers are paid according to City, State, and Federal laws

Minority and Women Business Inclusion

Small and Underutilized Business Program

The Division administers the Small and Underutilized Business Program ("SUBP") which redresses past discrimination and aims to prevent discrimination against minority and women owned business enterprises ("MBEs and WBEs") in City procurement.

Goal Setting on City Procurement

Each City procurement opportunity is reviewed for specific goals based on the project scope, subcontracting opportunities, and availability of qualified MBEs and WBEs. This process is known as "Goal Setting." Goals may be set on the following:

- Construction or development projects over \$100,000.
- Commodities and supplies contracts over \$50,000.
- Professional or technical services projects over \$100,000.

4th Quarter: In **4th** quarter the Division reviewed **30** procurement opportunities for goals.

2015 Summary: In 2015, the Division reviewed 157 procurement opportunities for goals.

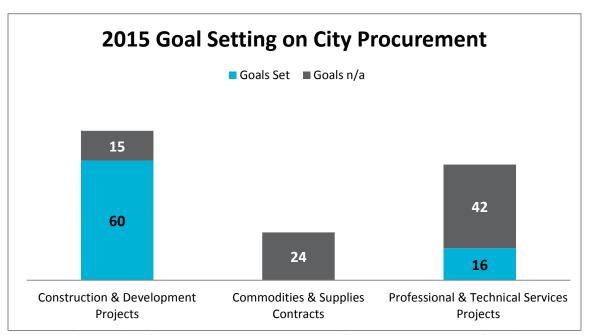


Figure 1: Displays number of procurement opportunities reviewed for project or contract specific goals.

Goals N/A: Goals are not applicable if subcontracting opportunities are insignificant, nonexistent, or there are insufficient numbers of available MBEs and WBEs.

² The Division does not review commodities and supplies contracts unless the requestor is able to confirm that there are subcontracting opportunities.

Good Faith Efforts Review

A bidder or proposer must meet the established goals or demonstrate good faith efforts (make every necessary and reasonable effort) to meet the goals prior to bid or proposal submittal. If a bidder or proposer has not met the goals, the Division will conduct a good faith effort ("GFE") review to determine if the bidder or proposer made a good faith effort to meet the goals. Bidders or proposers not making a good faith effort are denied the contract. If the Division determines a bidder or proposer made a good faith effort, the Division will recommend the bidder be awarded the contract and it will be held accountable to its committed goal. The Division conducts monthly compliance to ensure contractors continue to make efforts to meet the established goals. To assist bidders and proposers in their good faith efforts to include MBEs and WBEs, a checklist of GFE requirements and a list of qualified MBEs and WBEs is provided with bid specifications and Requests for Proposals.

4th Quarter: In the **4th** quarter, the Division conducted and approved **one** good faith effort review.

2015 Summary: In 2015, the Division conducted 27 good faith efforts reviews, of which seven were denied.

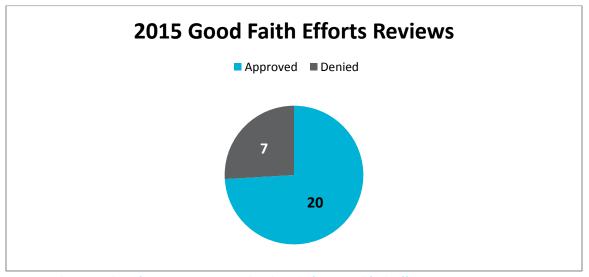


Figure 2: Shows number of contractors approved or denied after a good faith effort review.

MBE and WBE Business Inclusion on Closed Construction and Development Projects

4th Quarter: In the 4th quarter 12 construction and development projects with MBE and WBE inclusion goals were closed³ by the Division. The combined construction contract amount for the 12 projects was \$7,979,884. Of that, MBE participation was \$350,335 (4%) and WBE participation was \$511,925 (6%).

2015 Summary: In 2015, 56 construction and development projects with MBE and WBE inclusion goals were closed by the Division. The combined construction contract amount for the 56 projects was \$82,131,480. Of that, MBE participation was \$5,433,751 (7%) and WBE participation was \$5,410,505 (7%).

	# of Projects	Total Contract Amount	Final Part MBE	icipation⁴ WBE
1 st Quarter	20	\$44,047,039	\$2,725,709 (6%)	\$2,875,620 (7%)
2 nd Quarter	5	\$3,790,979	\$565,478 (15%)	\$597,429 (16%)
3 rd Quarter	19	\$26,313,578	\$1,792,229 (7%)	\$1,425,531 (5%)
4 th Quarter	12	\$7,979,884	\$350,335 (4%)	\$511,925 (6%)
Total	56	\$82,131,480	\$5,433,751 (7%)	\$5,410,505 (7%)

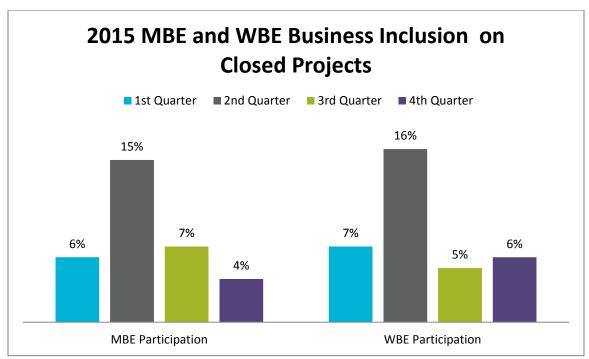


Figure 3: Compares the participation of MBEs and WBEs on construction and development.

³ Closed projects are completed construction and development projects and the Division has conducted an administrative closeout process, which includes verification of payments made to MBEs and WBEs.

⁴ To obtain the participation percentage, the amount paid to MBEs and WBEs is divided by the total construction contract amount.

Three Year Comparison of MBE and WBE Business Inclusion on Closed Construction and Development Projects

For 2013, 2014, and 2015, MBE and WBE total participation on closed construction and development projects was 7% MBE (\$24,559,231) and 10% WBE (\$35,623,860).

	# of Projects	Total Contract	Particip	ation
	# Of Projects	Amount	MBE	WBE
2013	28	\$51,357,531	\$1,855,220 (4%)	\$2,664,627 (5%)
2014	43	\$228,256,622	\$17,270,260 (8%)	\$27,548,728 (12%)
2015	56	\$82,131,480	\$5,433,751 (7%)	\$5,410,505 (7%)
Total	127	\$361,745,633	\$24,559,231 (7%)	\$35,623,860 (10%)

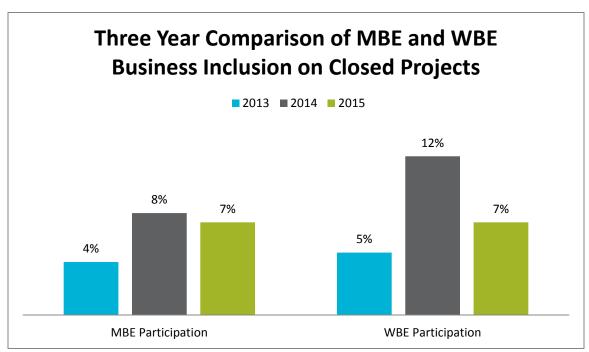


Figure 4: Compares the participation of MBEs and WBEs on construction and development projects.

MBE and WBE Business Inclusion on Priority Construction and Development Projects

Priority projects are projects with larger contract amounts and have greater socioeconomic impact. Below is a summary of the 8 priority projects with MBE and WBE inclusion goals in progress during the 4^{th} quarter. The table shows the priority projects' MBE and WBE commitments and current participation from the start of each project through the 4^{th} quarter. Total participation through the 4^{th} quarter is 3% MBE (\$6,108,590) and 5% WBE (\$8,469,069).

Project Name	Project Description	Developer/ General	Amount Paid Cultifact		Contractor Commitment		aid Contractor Commitment Current Participation ⁵		mount Paid Contractor Commitment Current Particip ough the 4 th		mitment Current Participation ⁵	
		Contractor	Quarter	MBE	WBE	MBE	WBE					
800 West Broadway	\$4,968,730 renovation of former car dealership into a community education and community health center with commercial space.	Sherman Associates/ Craftsman Construction	\$125,328	\$152,686 (5%)	\$3,393 (0.10%)	\$0 (0%)	\$0 (0%)	10%				
Broadway Flats	\$21,500,000 new construction of a four-story building with 103 affordable housing units and 19,000 square feet of commercial space.	Broadway Flats, LLP/ Frana Companies	\$3,649,207	\$264,770 (1%)	\$461,665 (2%)	\$102,608 (3%)	\$160,143 (4%)	27%				
Corcoran Triangle	\$15,442,000 new construction of 135 affordable housing units (including 9 units for homeless residents with HIV/AIDS).	Wellington Management/ Shaw Lundquist	\$1,202,231	\$1,755,395 (10%)	\$88,393 (0.48%)	\$18,225 (2%)	\$0 (0%)	15%				
Downtown East - Green Space	\$9,818,243 environmental cleanup, areaway removal, and green space preparation for the Downtown East mixed use project.	Ryan Companies	\$7,721,541	\$983,412 (10%)	\$1,201,947 (12%)	\$461,678 (6%)	\$1,756,480 (23%)	94%				
Five15 on the Park	\$30,662,344 new construction of a 259 unit apartment building (with 52 affordable housing units) and commercial space.	Fine Associates/ Frana Companies	\$33,161,842	\$392,478 (1%)	\$929,069 (3%)	\$402,428 (1%)	\$1,287,683 (4%)	100%				
Mill City Quarter- Phase 1	\$23,039,366 new construction of six-story building of 150 rental housing units (with 60 affordable housing units).	322 Second Street Apartments, LLC/ Frana Companies	\$7,856,205	\$1,440,243 (6%)	\$485,345 (2%)	\$35,187 (0.45%)	\$508,435 (6%)	39%				
Pillsbury Lofts	\$76,000,000 renovation of the National Historic Landmark, Pillsbury A- Mill, into 255 affordable artist lofts.	Dominium/ Weis Builders	\$99,855,112	\$4,218,000 (6%)	\$3,442,800 (5%)	\$4,402,763 (4%)	\$4,598,507 (5%)	99%				
The Rose & Pine Cliff Apartments	\$21,902,500 new construction of two apartment buildings with a total of 120 units.	Aeon/ Weis Builders	\$22,211,028	\$628,602 (3%)	\$821,344 (4%)	\$685,701 (3%)	\$157,822 (1%)	100%				
		Total	\$175,782,494	\$9,835,586 (5%)	\$7,433,956 (4%)	\$6,108,590 (3%)	\$8,469,069 (5%)					

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⁵ To obtain participation percentage, the contract payment(s) to MBEs and WBEs is divided by the contract paid to the general contractor(s) through the 4th quarter.

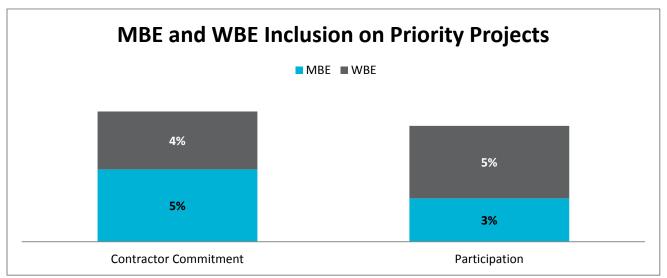


Figure 5: Compares the general contractors' commitments and actual participation of MBEs and WBEs.

Minnesota Unified Certification Program

To count towards the MBE and WBE inclusion goals, minority and women owned businesses must be certified as prescribed by the Minneapolis Department of Civil Rights director. The City has adopted the Minnesota Unified Certification Program ("MNUCP") for the certification of minority and women owned businesses. The MNUCP is a group of state and local agencies certifying Disadvantaged Business Enterprises and MBEs or WBEs. Current certifying agencies are:

- City of Minneapolis
- Minnesota Department of Transportation
- Metropolitan Council
- Metropolitan Airports Commission

To become certified, minority and women owned businesses must meet the following criteria:

- At least 51% owned and controlled by a socially and economically disadvantaged individual.
- The disadvantaged owner(s) is a U.S. citizen or permanent resident.
- The business is for-profit.
- The business' annual gross receipts do not exceed \$22.41 million or the Small Business Administration size standard.
- The disadvantaged owner's personal net worth does not exceed \$1.32 million.

4th **Quarter:** In 4th quarter, the Division certified **2** firms (listed below).

2015 Summary: In 2015, the Division certified 17 firms.

Company	Certification	Business Description
A Peace of Cake	WBE	Food trucks vending freshly made mini-doughnuts, peanuts, popcorn, and pretzels.
Luminous3 Finishes, LLC WBE		Firm provides commercial, industrial, and residential painting and high performance coatings.

Female and Minority Workforce Inclusion

In 2012, the City Council adopted aspirational goals set by the Minnesota Department of Human Rights for female and minority inclusion on all City construction and development projects over \$50,000. The goals are 6% of total project hours to be performed by females and 32% of total project hours to be performed by minorities. The Division monitors these projects to ensure contractors commit to use female and minority workers, adhere to their commitments, and make efforts to recruit, hire, and train females and minorities.

Female and Minority Workforce Inclusion on Closed Construction and Development Projects

4th Quarter: In the 4th quarter, 14 construction and development projects with workforce inclusion goals were closed by the Division. The 14 projects combined construction contract amount was \$9,597,368. Total workforce hours for these projects were 50,310 hours, of which female hours were 2,145 hours (4%) and minority hours were 12,247 hours (24%).

2015 Summary: In 2015, 72 construction and development projects with workforce inclusion goals were closed by the Division. The 72 projects combined construction contract amount was \$102,151,892. Total workforce hours for these projects were 570,937 hours, of which female hours were 23,010 hours (4%) and minority hours were 119,096 hours (21%).

	# of Projects	Total Project Hours	Final Par Female	ticipation Minority
1 st Quarter	30	319,227	13,012 (4%)	61,990 (19%)
2 nd Quarter	5	13,318	466 (3%)	1,774 (13%)
3 rd Quarter	23	188,082	7,388 (4%)	43,085 (23%)
4 th Quarter	14	50,310	2,145 (4%)	12,247 (24%)
Total	72	570,937	23,010 (4%)	119,096 (21%)

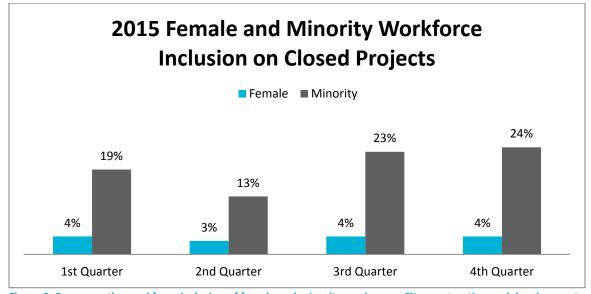


Figure 6: Compares the workforce inclusion of female and minority workers on City construction and development projects.

Three Year Comparison of Female and Minority Workforce Inclusion on Closed Construction and Development Projects

For 2013, 2014, and 2015, total female and minority workforce inclusion on closed construction and development projects was 5% female hours (113,917) and 19% minority (414,632).

	# of Projects	Total Project House	Final Par	ticipation
	# Of Projects	Total Project Hours	Female	Minority
2013	37	265,335	13,767 (5%)	46,385 (17%)
2014	60	1,352,400	77,140 (6%)	249,151 (18%)
2015	72	570,937 2,188,672	23,010 (4%)	119,096 (21%)
Total	169		113,917 (5%)	414,632 (19%)

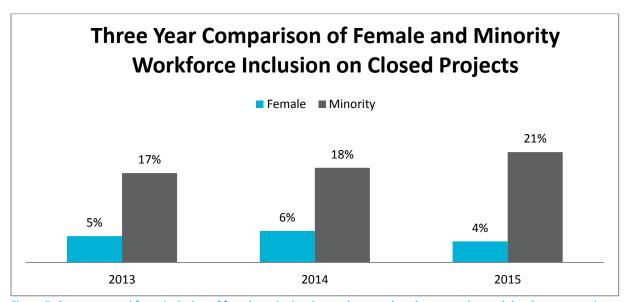


Figure 7: Compares workforce inclusion of female and minority workers on closed construction and development projects.

Female and Minority Workforce Inclusion on Priority Construction and Development Projects

There were 10 priority construction and development projects with workforce inclusion goals in progress during the 4th quarter. The 10 projects combined construction contract amount was \$251,930,975. Through the 4th quarter total workforce hours for these projects were 933,712 of which female hours were 49,755 (5%) and minority hours were 207,696 (22%). In general, low workforce inclusion percentages are a result of female and minority workers not performing work in the early phases of the projects.

		Developer/	Total Project Hours	Current Participation		Percent	
Project Name	Project Description	General Contractor	through the 4 th Quarter	Female	Minority	Complete	
800 West Broadway	\$4,968,730 renovation of former car dealership into a community education and community health center with commercial space.	Sherman Associates/ Craftsman Construction	688	0 (0%)	119 (18%)	10%	
Broadway Flats	\$21,500,000 new construction of a four-story building with 103 affordable housing units and 19,000 square feet of commercial space.	Broadway Flats, LLP/ Frana Companies	13,094	1 (0%)	1,378 (11%)	27%	
Catholic Eldercare	\$19,000,000 remodeling of the existing facility and the addition of 25,500 sq. ft. of new building.	Catholic Eldercare on Main/ Frana Companies	6,030	32 (1%)	918 (15%)	33%	
Corcoran Triangle	\$15,442,000 new construction of 135 affordable housing units (including 9 units for homeless residents with HIV/AIDS).	Wellington Management/ 2,200 Shaw Lundquist		154 (7%)	412 (19%)	15%	
Downtown East - Green Space	\$9,818,243 environmental cleanup, areaway removal, and green space preparation for the Downtown East mixed use project.	Ryan Companies	26,091	2,396 (9%)	15,449 (59%)	94%	
Five15 on the Park	\$30,662,344 new construction of a 259 unit apartment building (with 52 affordable housing units) and commercial space.	Fine Associates/ Frana Companies	161,711	5,778 (4%)	30,210 (19%)	100%	
Mill City Quarter- Phase 1	\$23,039,366 new construction of six- story building of 150 rental housing units (with 60 affordable housing units).	322 Second Street Apartments, LLC/ Frana Companies	23,595	387 (2%)	1,919 (8%)	39%	
Mill City Quarter- Phase 2	\$28,331,595 new construction of 151 residential units for seniors.	Ecumen/ Frana Companies	7,966	61 (1%)	473 (6%)	14%	
Pillsbury Lofts	\$76,000,000 renovation of the National Historic Landmark, Pillsbury A-Mill, into 255 affordable artist lofts.	Dominium/ Weis Builders	600,262	38,044 (6%)	134,421 (22%)	99%	
The Rose & Pine Cliff Apartments	\$21,902,500 new construction of two apartment buildings with a total of 120 units.	Aeon/ Weis Builders	92,096	2,904 (3%)	22,671 (25%)	100%	
		Total	933,712	49,755 (5%)	207,696 (22%)		

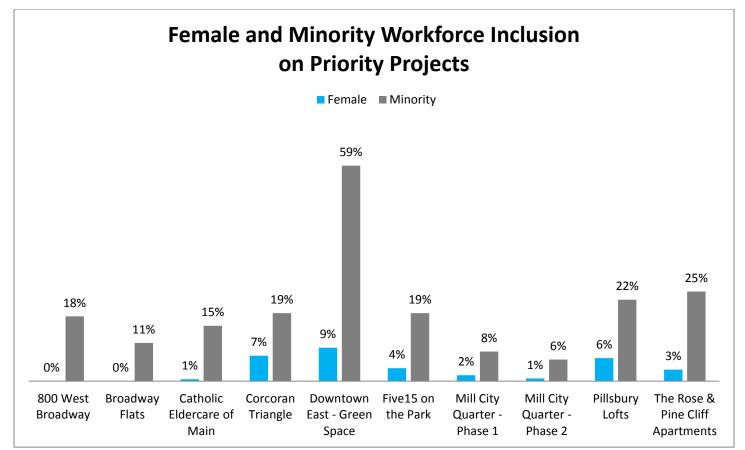


Figure 8: Displays workforce inclusion of female and minority workers on priority projects in progress.

Affirmative Action

4th Quarter: In the 4th quarter, the Division processed and approved **60** affirmative action plans ("AAPs") for City contracts.

2015 Summary: In 2015, the Division processed and approved **206** AAPs.

An AAP is a combination of policies and procedures a company utilizes to prohibit discrimination and promote equal employment opportunities for women, minorities and disabled individuals. Minneapolis Code of Ordinance 139.50(d) requires every developer, contractor, consultant, supplier, or vendor entering into a contract with the City to have an approved AAP on file with the Minneapolis Department of Civil Rights prior to contract execution if:

- The contract is over \$50,000.
- An amended contract's cumulative amount is over \$50,000.
- There is more than one active contract with a combined total over \$50,000.

Prior to contract execution, the Division receives requests for affirmative action approvals from City departments to ensure compliance with the ordinance requirement. The Division works with companies to develop, review, audit and approve the contractors' AAPs.

HUD Section 3 Program

As a recipient of federal funds, the City and its contractors must comply with the HUD Section 3 regulation on Section 3 covered projects. HUD Section 3 ensures that jobs, training and contracting opportunities created by Section 3 covered projects shall be afforded to low income residents and businesses (Section 3 Residents and Section 3 Businesses). Section 3 does not supersede competitive bidding requirements, instead expressly encourages - to the greatest extent feasible - a Section 3 preference in the evaluation of bids. The goals on Section 3 covered projects are 10% Businesses and 30% Residents. The Division complies with Section 3 by:

- Identifying training and contracting opportunities for Section 3 Residents and Businesses.
- Certifying residents and businesses as Section 3.
- Maintaining a list of Section 3 Residents and Businesses and sharing with contractors.

- Conducting a "greatest extent feasible" review on contractors.
- Enforcing compliance on Section 3 covered projects.

Certification of Section 3 Residents and Businesses

4th **Quarter:** In the 4th quarter, the Division certified **44** residents.

2015 Summary: In 2015, the Division certified 87 residents and nine businesses.

To date, the City's Section 3 list includes 133 Section 3 Residents and 36 Section 3 Businesses.

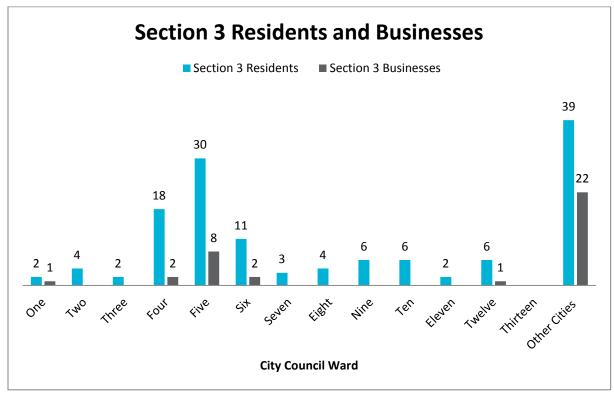


Figure 9: Displays the number of residents and businesses and the City Council ward where they are located.

Section 3 Collaboration

The Division has been closely working with local government agencies to form a Section 3 Collaborative to:

- Offer one centralized certification system.
- Standardize compliance and reporting practices.
- Collaborate on outreach efforts.
- Reduce stigmas associated with Section 3.
- Assist contractors to quickly identify Section 3 Residents and Businesses.

Current members:

- City of Minneapolis
- City of Saint Paul
- Minneapolis Public Housing Authority
- Saint Paul Public Housing Authority

- Anoka County
- Hennepin County
- Ramsey County
- Washington County

Labor Compliance

Construction and development projects covered by the federal Davis-Bacon and Related Acts, Minneapolis Public Works Ordinance, or the CPED Prevailing Wage Policy require the payment of prevailing wages to workers. The Division ensures accurate wages are paid to workers through the review of payrolls.

4th Quarter: In the 4th quarter, the Division recovered \$5,055 for 11 workers on the Rose and Pine Cliff Apartments project.

2015 Summary: In 2015, the Division uncovered, investigated, calculated, and administered payment of wages and fringes owed to workers on six development projects for a total of \$187,973 for 82 workers.

Project	# of Employees	Amount Recovered
520 2 nd Street Apartments	52	\$180,358
The Rose and Pine Cliff Apartments	11	\$5,055
West Broadway Curve	2	\$1,159
Five15 on the Park	7	\$898
DC Group Expansion	5	\$274
Pillsbury Lofts	5	\$229
Total	82	\$187,973

Outreach Activities

In addition to compliance, the Division continues to engage in outreach to assist contractors in meeting goals, affirmative action, and complying with prevailing wage.

4th **Quarter**: In the 4th quarter, the Division engaged in the following:

- Hosted or attended five pre-bid or pre-proposal meetings to discuss the City's business and workforce inclusion goals.
- Participated as a vendor in the Minnesota Construction Crew's 3rd Annual Expo, to provide information about the City's upcoming large projects to construction workers.
- Attended the 2015 Human Rights Symposium hosted by the Minnesota Department of Human Rights.
- Hosted the 2nd Best Practices Roundtable Discussion to discuss regional best practices for business and workforce inclusion programs.
- Attended the National Association of Minority Contractors' monthly meetings.
- Facilitated a meet and greet event for the Nicollet Mall Reconstruction Project to provide minority- and women-owned businesses an opportunity to network with general contractors.
- Attended the Laborer's Union Training Center Open House.
- Participated in the Supplier Diversity Work Group, an enterprise wide team reviewing City spend for inclusion of minority-and women-owned businesses.
- Attended the Green Homes North Developer Meeting to discuss the program's business and workforce inclusion goals with the developers.

2015 Summary: In 2015, the Division hosted or attended 41 pre-bid or proposal meetings to discuss the City's business and workforce inclusion goals, and participated in 23 outreach activities.

Conclusion

The Division continues to be an essential part of the City's efforts to include women, minorities and low income workers and
businesses on City procurement. For more specifics on closed projects discussed in this report, please see the appendix on the nex
pages.

Appendix

3 Year Combined Totals - Closed Construction Projects

		Business	Business Inclusion		cforce Goals: 69	% / 32%
	Total Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours
2013 - 2015 Totals	\$388,004,507	\$24,208,896 (7%)	\$35,623,860 (10%)	2,188,672	113,917(5%)	414,632 (19%)
		out of \$361,745,633	out of \$361,745,633			

Closed Construction Projects 2015

					Business Inclusion		Workforce Goals: 6% / 32%		
#	Project Name	Developer/General Contractor	Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours	Quarter
			2015		l-				
1	Lifesource	Greiner Construction, Inc.	\$13,428,436		720000000000000000000000000000000000000	57,999	2515 (4%)	5503 (9%)	1
2	520 2nd Street Apartments	Second Street Holding/Black Dew	\$10,231,051	\$307,168 (3%)	\$229,377 (2%)	71,204	3032 (4%)	14842 (21%)	1
1000		Common Bond Communities/ Frerichs		4550 000 (70)	4477 577 (44)		4 400 (00)	47 775 (2004)	2043
3	West Broadway Curve	Construction Common Bond Communities/Watson	\$8,973,218	\$659,932 (7%)	\$377,677 (4%)	63,198	1490 (2%)	17,775 (28%)	3
55.00	a di	ACTION OF MAINTAINING AND STREET, AND STRE	40.500.040	4754 202 (001)	4507 000 (70/)	50 707	2574 (50/)	44004 (0004)	70320
4	Snelling Apartments	Forsberg Project for Pride in Living/Watson	\$8,633,918	\$761,393 (9%)	\$627,809 (7%)	53,727	2674 (5%)	11901 (22%)	1
5	Touchstone	The contract of the contract o	CO OFO 262	¢C10 250 (00/)	CCOC 415 (00)	45,594	2127 (5%)	10322 (23%)	1
0	Touchstone	Forsberg City Place Housing, LP/Frerichs	\$8,059,363	\$618,350 (8%)	\$606,415 (8%)	45,594	212/ (570)	10322 (2376)	1
-	City Plane Lafter	Construction	67 102 000	C444 107 (CW)	C000 F00 (120/)	44 700	1700 (40/)	10000 (249)	1940
7	City Place Lofts Greenway Heights Family Housing	PRG, Inc./ Frerichs Construction	\$7,103,000 \$5,777,800	\$441,127 (6%) \$443,592 (8%)	\$898,508 (13%) \$293,075 (5%)	44,720 37,919	1788 (4%) 475 (1%)	7,273 (19%)	3
8	Sanitary Lift Station Rehabilitation	Minger Construction	\$3,160,000	\$66,272 (2%)	\$183,400 (6%)	8,760	118 (1%)	1073 (12%)	1
9	10th Avenue Storm Tunnel	Lametti & Sons	\$2,821,825	\$00,272 (276)	\$103,400 (676)	26,769	3,096 (12%)	A STATE OF THE PARTY OF THE PAR	3
9	Total Avenue Storm Tullilei	Empirehouse Inc, Elliott Contracting	\$2,021,025			20,769	3,090 (1276)	0,334 (3176)	3
10	MCC - Visitor Information Center	Corporation, Meisinger Construction, & KMH Erectors, Inc.	\$2,132,950	\$341,911 (16%)	\$441,562 (21%)	5,688	88 (2%)	798 (14%)	2
11	Rental Reclaim V	Watson-Forsberg/	\$1,658,926	\$163,080 (10%)	\$5,200 (0.3%)	14,343	450 (3%)	5,163 (36%)	4
	3 1 4 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Minnesota Remodeling & Restoration,							
12	Lead Hazard Reduction Services	Co.	\$1,600,000	\$14,450 (1%)	\$0 (0%)	13,889	0 (0%)	1624 (12%)	3
		All State Communications & Derau							
13	CC Structure Cabling Improvements	Construction	\$1,440,000	\$59,652 (4%)	\$88,352 (6%)	9,493	0 (0%)	1,673 (18%)	4
14	Construction of ADA Pedestrian Ramps	Ti-Zack Concrete	\$1,396,000	\$54,373 (6%)	\$109,668 (8%)	3,289	342 (10%)	722 (22%)	4
	Riverside Extension 15th Avenue / 4th Street S								
15	Reconstruction Project	Thomas & Sons	\$1,388,628	\$43,915 (3%)	\$81,010 (6%)	5,162	303 (6%)	714 (14%)	3
		Urban Homeworks/Flannery							
16	Rental Reclaim III	Construction	\$1,308,286	\$20,008 (2%)	\$0 (0%)	6,697	25 (0.4%)	2133 (32%)	1
17	Minnehaha Refectory and Site Renoivations Phase 3	Morcon Construction Company	\$1,305,000	\$39,750 (3%)	\$121,885 (9%)	6,402	270 (4%)	1,083 (17%)	4
18	Cedar Avenue Sidewalk & Lighting Replacement	Thomas & Sons	\$1,297,888	\$130,543 (10%)	\$103,779 (8%)	3,994	134 (3%)	89 (2%)	3
19	Sodium Hydroxide Storage and Feed System	Municipal Builders	\$1,270,700	\$112,314 (9%)	\$23,241 (2%)	6,209	16 (0.3%)	248 (4%)	1
20	Traffic Maintenance Building Renovation	Ebert Construction	\$1,248,000	\$14,556 (1%)	\$7,619 (1%)	5,633	555 (10%)	1,793 (32%)	3
21	MCC Operable Wall Partition Replacement	Hufcor, Inc.	\$1,113,441	\$104,870 (9%)	\$28,457 (3%)	3,291	191 (6%)	988 (30%)	3
22	Webber Natural Pool - Bath House	LS Black	\$1,048,400	\$81,164 (8%)	\$10,055 (1%)	6,755	0 (0%)	434 (6%)	3
23	Mechanical & Life Safety Upgrades Stage 18 Remodel	NAC Mechanical & Electrical Services	\$906,400	\$78,995 (9%)	\$60,087 (7%)	6,121	136 (2%)	1360 (22%)	3
24	Wirth Park Picnic Pavilion Rehabilitation	CM Construction	\$810,500	\$90,908 (11%)	\$57,017 (7%)	6,494	32 (0.5%)	1274 (20%)	1
25	Basset Creek Main Stem Restoration	Rachel Contracting	\$810,495	\$15,930 (2%)	\$0 (0%)	2,427	96 (4%)	706 (29%)	4
26	Wading Pool Improvements at Harrison and Waite Parks	L. S. Black	\$784,000	\$90,615 (12%)	\$53,485 (7%)	3,789	78 (2%)	457 (12%)	4
27	Construction MFD Fire Stations 5 & 7 Improvement	JPMI Construction Company	\$740,800	\$95,000 (13%)	\$122,215 (16%)	2,779	114 (4%)	387 (14%)	2
28	Target Center Operable Floor	Parsons Electric	\$642,516			1,306	144 (11%)	585 (45%)	1
29	Pavement Profiling and Roto Milling Services	PCI Roads	\$605,050	\$0 (0%)	\$0 (0%)	2,900	659 (23%)	361 (12%)	4
30	Construction of Penn Avenue - Phase 2 Project	Thomas & Sons	\$567,528	\$128,567 (23%)	\$0 (0%)	3,381	265 (8%)	524 (15%)	2
31	Minnehaha Regional Park Play Area Rehabilitation	Fitol Hintz Construction	\$522,000	\$0 (0%)	\$0 (0%)	2,190	0 (0%)	222 (10%)	3
32	MCC Restroom/Locker Room Renovation	Meisinger Construction	\$499,900	\$113,017 (23%)	\$28,972 (6%)	1,925	106 (6%)	644 (33%)	1
33	Meadowbrook Irrigation Well	Municipal Builders	\$486,603	\$3,700 (1%)	\$6,622 (1%)	1,520	0 (0%)	31 (2%)	1

Closed Construction Projects 2015 (continued)

			100	Business Inclusion		Workforce Goals: 6% / 32%			
				-		Total	Female	-	Î
		Developer/General		MBE Actual	WBE Actual	Workforce	Inclusion	Minority	
#	Project Name	Contractor	Contract Amount	Participation	Participation	Hours	Hours	Inclusion Hours	Quarter
34	MCC Exterior Door Replacement	Shaw-Lundquist Associates, Inc.	\$463,000	\$0 (0%)	\$23,108 (5%)	2,884	192 (7%)	1,268 (44%)	4
35	Skyway Air Handler Unit Replacement	Trane Company	\$377,500	\$0 (0%)	\$277,032 (73%)	241	0 (0%)	32 (13%)	3
36	Sodium Hydroxide System Modification	Rice Lake Construction Group Simpson Housing Services/Watson	\$354,400	\$15,825 (4%)	\$38,705 (11%)	1,226	157 (13%)	407 (33%)	1
37	Passage Community	Forsberg	\$347,870	\$23,864 (7%)	\$52,111 (15%)	1,681	92 (5%)	470 (28%)	1
38	Grant Street Commons	Schumacher Elevator	\$323,213	323,804 (778)	\$32,111 (1570)	1,073	5 (0.5%)	18 (2%)	1
39	Fire Station/Police Precinct Re-Roofing	Central Roofing	\$313,185	\$29,854 (10%)	\$0 (0%)	1,525	61 (4%)	380 (25%)	3
40	Bids for Site Improvements at Elliott Park	Rachel Contracting	\$309,103	\$0 (0%)	\$49,749 (16%)	634	80 (13%)	210 (33%)	3
41	Basement Rehabilitation at Fridley Softening Plant	Global Specialty Contractors	\$307,560	\$16,581 (5%)	\$56,604 (18%)	2,415	613 (25%)	20 (1%)	3
42	Public Service Center Partial Re-Roofing Project	Mint Roofing	\$301,700	\$84,298 (28%)	\$3,980 (1%)	1,494	0 (0%)	457 (31%)	3
42	Lake Nokomis Park Concessions - Site & Beach	Willie Rooting	\$301,700	\$84,298 (28%)	\$3,980 (1%)	1,494	0 (0%)	457 (31%)	3
43	Improvements	Versacon	\$299,750	\$31,500 (11%)	\$66,127 (22%)	664	8 (1%)	94 (14%)	1
44	Hiawatha Golf Course - Parking Lot Improvements	Bituminous Roadway	\$294,790	\$39,714 (13%)	\$10,473 (4%)	736	26 (4%)	162 (22%)	1
45	Re-Roofing Washington Street Maintenance Facility	Rosenquist Construction	\$282,000	\$0 (0%)	\$0 (0%)	1,019	0 (0%)	83 (8%)	1
46	Hiawatha Maintenance Facility Liquid AC Tank	Terra General Contractors	\$280,905	\$13,100 (5%)	\$5,800 (2%)	781	55 (7%)	71 (9%)	3
47	MCC Waste Recycling	Morcon Construction Company	\$267,000	\$17,550 (7%)	\$90,619 (34%)	1,315	19 (1%)	132 (10%)	4
48	Park Maintenance Storage Building	Marge Magnuson Construction	\$232,000	\$30,400 (13%)	\$20,216 (9%)	459	0 (0%)	127 (28%)	1
4.0	0 0	Marge Magnuson Construction		7/	7/ (/	1	- ()		
49	Double Track Door and Pivot Gate Installation Project	Company	\$229,765	\$0 (0%)	\$38,138 (17%)	311	40 (13%)	0 (0%)	4
50	Cemetery Fence Restoration Phase IV	Terra General Contractors	\$223,000	\$5,500 (2%)	\$6,903 (3%)	342	33 (10%)	77 (23%)	1
51	Xcel Field Support Areas	Veit & Company	\$216,000	\$26,047 (12%)	\$10,633 (5%)	624	35 (6%)	134 (21%)	1
4.5	2.82		1 1 1					, ,	7
52	Target Center Concessions - Phase 2 - Mechanical	Northland Mechanical Contractors, Inc.	\$215,400			1,192	0 (0%)	184 (15%)	1
53	MBC - Stage 1 - 4 Controls Upgrade	Gilbert Mechanical Contractors	\$199,950	\$24,288 (12%)	\$38,100 (19%)	1,609	88 (5%)	294 (18%)	3
54	Holmes Shelter Building Improvements	JPMI Construction Company	\$189,700	\$20,792 (11%)	\$32,507 (17%)	700	8 (1%)	247 (35%)	3
55	MCC- Visitor Information Center - Terrazzo Section	Advance Terrazzo & Tile Company	\$188,000	\$0 (0%)	\$0 (0%)	698	0 (0%)	0 (0%)	2
56	Unison Paint Booth	Greenheck Fan Corporation	\$182,484			1,293	0 (0%)	0 (0%)	4
57	ABC Ramp Automation Upgrade	Trane Company	\$175,760			667	0 (0%)	0 (0%)	3
58	2015 Exterior Water Plant Stabilization	A & M Construction	\$173,148	\$0 (0%)	\$10,625 (6%)	824	0 (0%)	491 (60%)	4
59	2013 Trail Improvements - Cedar Lake	Sunram Construction, Inc.	\$161,701	\$0 (0%)	\$33,652 (21%)	772	0 (0%)	66 (9%)	2
60	Roof Replacement @ Nokomis Community Center	Diverse Construction Services, LLC	\$158,200	\$31,300 (20%)	\$0 (0%)	1,145	0 (0%)	448 (39%)	3
61	Municipal Waterproofing and Roofing	Commercial Roofing & Sheet Metal	\$152,500	\$0 (0%)	\$34,955 (23%)	460	0 (0%)	48 (10%)	4
62	MCC RGB LED Up-light Retrofit - Electrical Installation	Premier Electrical Corporation	\$137,000			1,460	104 (7%)	124 (8%)	3
63	Harbor Light - Beacon Repair	Advanced Masonry Restoration, Inc.	\$132,653			516	0 (0%)	8 (2%)	1
64	MCC Irrigation Improvements	Peterson Companies Inc	\$130,000			582	0 (0%)	143 (25%)	4
65	The Bridge for Youth	Bridge for Youth/Watson Forsberg	\$127,500	\$13,677 (11%)	\$0 (0%)	525	72 (14%)	162 (31%)	1
66	Minneapolis City Hall Condensed Crtical Power Project	Continuity Electrical Contractors	\$122,000	0		491	0 (0%)	200 (41%)	3
67	Target Center Concessions - Phase 2 - Electrical	Kraus-Anderson	\$113,065			1,170	0 (0%)	419 (36%)	1

Closed Construction Projects 2015 (continued)

				Business Inclusion		Workforce Goals: 6% / 32%			
#	Project Name	Developer/General Contractor	Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours	Quarter
68	North Haven II	Portico/Flannery Construction	\$106,408	\$4,925 (5%)	\$9,087 (9%)	492	0 (0%)	152 (31%)	1
69	Target Center Catering Kitchen - Mechanical/Electrical	NAC Mechanical & Electrical Services	\$102,350			614	0 (0%)	230 (37%)	1
70	St. Anne's Place	P & D Mechanical	\$64,500			151	0 (0%)	0 (0%)	1
71	Stormwater Pond Dredging	Sunram Construction	\$64,460			425	0 (0%)	3 (1%)	1
72	Target Center Catering Kitchen - General Construction	Meisinger Construction	\$59,750			167	8 (5%)	14 (8%)	1
		Totals	\$102,151,892	\$5,433,751 (7%)	\$5,410,505 (7%)	570,937	23,010 (4%)	119,096 (21%)	2
				out of \$82,131,480	out of \$82,131,480				-

Closed Construction Projects 2014

				Busines	Worl				
#	Project Name	Developer/General Contractor	Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours	Quarter
			2014						
		Sherman Associates/ Knutson Construction	**************************************		Salara Nacional Association (Control of the Control	110000000000000000000000000000000000000	Francisco Paulo	Date and the second second	
1	Riverside Plaza (Cedar)	Services	\$62,501,767	\$7,162,702 (11%)	\$10,369,043 (17%)	361,064	, , , , , ,	67,302 (19%)	2
2	Orchestra Hall	Mortenson Company	\$40,500,000	\$2,409,750 (6%)	\$5,358,150 (13%)	241,641	17,869 (7%)	42,935 (18%)	2
3	Buzza Historic Lofts	Dominium Development/ Weis Builders	\$19,421,754	\$1,639,196 (8%)	\$2,695,739 (14%)	109,080	4,558 (4%)	13,435 (12%)	1
4	Longfellow Station	Sherman Associates/ Frana & Sons, Inc.	\$16,599,983	\$959,479 (6%)	\$3,515,876 (21%)	107,943	5,734 (5%)	22,494 (21%)	2
5	Dunwoody	Gateway Commons LLC/ Frana Companies	\$16,571,170	\$338,052 (2%)	\$674,447 (4%)	103,109	4,141 (4%)	18,763 (18%)	3
6	Emanuel Housing	R S Eden/ Frerichs Construction	\$11,596,963	\$1,188,689 (10%)	\$1,208,404 (10%)	66,153	2,159 (3%)	13,574 (21%)	4
7	Bii Di Gain Dash Senior Housing	American Indian CDC/ Sand Companies, Inc.	\$6,930,971	\$215,553 (3%)	\$483,089 (7%)	37, <mark>4</mark> 27	1,609 (4%)	5,659 (15%)	1
8	Spirit on Lake	Spirit Limited Partnership, LLC/ Eagle Construction Co., Inc.	\$6,693,253	\$622,473 (9%)	\$902,251 (13%)	30,308	1,739 (6%)	7,036 (23%)	1
9	Artspace Jackson Flats	Artspace Projects, Inc./ Frana & Sons, Inc.	\$6,215,259	\$131,763 (2%)	\$17,403 (0%)	32,669	1,377 (4%)	7,204 (22%)	2
10	Nicollet Avenue Reconstruction	Thomas and Sons Construction	\$5,365,326	\$128,721 (2%)	\$278,305 (5%)	25,361	934 (4%)	4006 (16%)	3
11	Fridley Ammonia System	Municipal Builders, Inc.	\$5,067,103	\$166,593 (3%)	\$210,463 (4%)	15,369	20 (0.1%)	202 (1%)	4
12	Stradford Flats	Sherman Associates/ Watson-Forsberg Co.	\$4,030,000	\$411,060 (10%)	\$60,047 (1%)	31,151	1,358 (4%)	\$13,152 (42%)	2
13	Construction of Concrete Sidewalks	Concrete Idea, Inc.	\$2,750,000	\$1,100 (0.04%)	\$83,600 (3%)	7,198	0 (0%)	2,850 (40%)	1
14	Flood Area #5 - 3th Ave N Greenway	S. M. Hentges & Sons	\$2,687,160	\$229,579 (9%)	\$163,910 (6%)	13,566	534 (4%)	1,631 (12%)	3
15	Fridley Filter Plant Split	Municipal Builders	\$2,542,681	\$28,820 (1%)	\$48,017 (2%)	13,874	715 (5%)	1,405 (10%)	4
16	Calhoun Place	Morcon Construction	\$2,400,000	\$28,320 (1%)	\$9,600 (0.4%)	18,016	901 (11%)	2,664 (15%)	1
17	PPL Foreclosure II	PPL/ Flannery Construction, Inc.	\$1,800,000	\$0 (0%)	\$0 (0%)	10,661	57 (1%)	2,472 (23%)	2
18	Riverside Avenue - Phase 2	Veit and Company	\$1,395,448	\$34,049 (2%)	\$102,845 (7%)	9,493	683 (7%)	1,805 (19%)	2
19	Concrete Sidewalks	Shafer Contracting Company, Inc.	\$1,317,785	\$0 (0%)	\$70,305 (5%)	10,174	779 (8%)	2,246 (22%)	4
20	Penn Avenue South - Construction of - Phase I	Meyer Contrating, Inc.	\$1,305,000	\$285,665 (22%)	\$698,828 (54%)	8,535	903 (11%)	1,644 (19%)	1
21	Winter Street Paving	Meyer Contracting	\$1,258,333	\$838,241 (67%)	\$176,233 (14%)	8,191	6126 (75%)	2,065 (25%)	4
22	Ramp C Elevator	Minnesota Elevator	\$991,469			4,429	0 (0%)	112 (3%)	2
23	Mechanical/Life Safety Upgrades	Northern Air Corporation	\$852,154	\$40,313 (5%)	\$47,848 (6%)	7,513	582 (8%)	794 (11%)	4
24	Site Improvements at Sheridan Veterans Memorial Park	Thomas and Sons Construction	\$850,000	\$155,125 (18%)	\$45,985 (5%)	2,797	305 (11%)	828 (30%)	1
25	Outdoor Warning Sirens	Front Line Plus Fire and Rescue	\$738,323	\$17,150 (2%)	\$10,800 (1%)	4,733	207 (4%)	1,366 (29%)	4
26	MWW Ground Water Control	Mark J Traut Wells	\$734,054			524	0.5 (0.1%)	5 (1%)	3
27	ADA Pedestrian Ramps	Thomas and Sons Construction	\$706,352	\$2,719 (0.4%)	\$3,582 (1%)	1,155	116 (10%)	0 (0%)	4
28	St. Mary's Tunnel Rehab - Phase I	Engineering & Construction Innovations Inc Engineering & Construction Innovations,	\$645,178	\$4,968 (1%)	\$27,356 (4%)	12,180	17 (0%)	1,709 (14%)	2
29	St. Mary's/Hiawatha Tunnel Rehab - Phase 2 Powderhorn Park Path and Lighting	Inc.	\$645,178			22,767	0 (0%)	2534 (11%)	3
30	Improvements	Thomas and Sons Construction	\$624,700	\$48,976 (8%)	\$35,108 (6%)	2,682	171 (6%)	766 (29%)	2
31	Clock Tower Renovation Fridley Softening Plant Exterior Stabilization	Northern Air Corporation	\$559,757	\$33,026 (6%)	\$21,831 (4%)	2,484	248 (10%)	830 (33%)	2
32	Project - Phase 2	A & M Construction	\$554,998	\$0 (0%)	\$19,591 (4%)	4,175	159 (4%)	1418 (34%)	2

Closed Construction Projects 2014 (continued)

				Business	Worl				
#	Project Name	Developer/General Contractor	Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours	Quarte
	Parking Control & Security Automation @ Fed	A							
33	Cthse Ramp	Harstad Controls	\$504,030	\$70,564 (14%)	\$0 (0%)	992	8 (1%)	222 (22%)	1
	Reconstruction of Existing Water Main Using the	68	4						
34	Cured-In-Place Pipe Lining Method Cleaning and Cured-in-Place Lining of 16" Drain	Fer-Pal Construction USA, LLC	\$466,751			1,308	122 (9%)	311 (24%)	1
35	Pipe	IPR Northeast, LLC	\$424,933	\$0 (0%)	\$4,717 (1%)	1,106	0 (0%)	72 (7%)	1
26	Target Center Concession Stand Renovation -	Controlling Books Con-	6405.204			2 725	010 (220)	202 (4 404)	12
36	General Construction Package	Construction Results Corp.	\$405,384			2,735	912 (33%)	392 (14%)	1
37	Prospect Park Station	Peer Engineering, Inc.	\$403,000			718	0 (0%)	107 (15%)	1
38	Clock Tower Lift Modernization	Minnesota Elevator	\$326,900			1,521	0 (0%)	0 (0%)	2
39	Target Center Rolling Doors	Twin City Garage Door	\$322,500			358	0 (0%)	0 (0%)	2
40	3rd Ave Ramp Restoration	LS Black	\$313,557	\$0 (0%)	\$36,053 (11%)	2,503	168 (7%)	137 (5%)	3
41	Blue Water Partnership Pond Dredging	Veit and Company	\$302,045	\$17,972 (6%)	\$10,390 (3%)	1,058	54 (5%)	350 (33%)	2
42	Exterior Masonry Stabilization	A & M Construction	\$300,000	\$14,250 (5%)	\$3,930 (1%)	1,180	128 (11%)	451 (38%)	3
43	Precinct Desk Remodel	Northern Air Corporation	\$290,395	\$1,946 (1%)	\$33,570 (12%)	1,396	9 (1%)	244 (17%)	2
44	PPL Affirmation House - 3310 Penn	PPL/ Flannery Construction, Inc.	\$270,633	\$9,202 (3%)	\$10,365 (4%)	1,844	148 (8%)	776 (42%)	2
45	Pioneer & Soldiers Cemetery Fence - Phase 3	Terra General Contractors, LLC	\$269,344	\$5,710 (2%)	\$5,710 (2%)	464	56 (12%)	138 (30%)	2
46	Avenue of the Arts - Bridge Restoration	Global Specialty Contractors	\$225,410	\$420,195 (9%)	\$36,385 (16%)	1,710	95 (6%)	50 (3%)	3
47	Avenue of the Arts - Bridge Poles & Fixtures	Electrical Installation & Maintenance	\$213,500			1,036	0 (0%)	0 (0%)	3
48	6th District Dog Park	Derau Construction	\$208,666	\$0 (0%)	\$16,965 (8%)	369	2 (1%)	31 (8%)	2
49	Misc. Roof Repairs	SPS Infrastructure, Inc.	\$200,000	\$6,100 (3%)	\$10,000 (5%)	633	31 (5%)	102 (16%)	1
50	Electrical Support Infrastructure for Electric Car Charging Station	Master Electric Co., Inc.	\$175,000	\$0 (0%)	\$36,260 (21%)	784	0 (0%)	0 (0%)	2
51	Government Center Parking Facility Expansion Joint Repairs	A & M Construction	\$161,190	\$419 (0%)	\$1,322 (1%)	946	28 (3%)	183 (19%)	1
	LED Light Fixture and Dimmable Wireless		,,	7			(,		
52	Control System	Preferred Electric	\$155,700		ož - i	116	36 (31%)	45 (39%)	2
0202	Target Center Concession Stand Renovation -		10000000			151102121	27223	22270234	0277
53	Tile and Face Brick Emergency Operations Training Facility Backup	CD Tile and Stone, Inc.	\$145,500			1,420	0 (0%)	253 (18%)	2
			4	4	F V. W.		8 8		
54	Generator Boiler Replacement at North Commons	Preferred Electric	\$130,000	\$1,820 (1%)	\$4,407 (3%)	199	28 (14%)	53 (27%)	1
55	Waterpark	Corval Constructors, Inc.	\$115,695			280	0 (0%)	103 (37%)	3
56	Snelling Apartments - DEMO ONLY	K. A. Kamish Excavating, Inc.	\$100,000			541	8 (1%)	160 (29%)	2
2000	Wall Fabric Replacement for Rooms 203 through	Selfens estatisticateiro Principal Contra	S STATE OF THE STA			NI PORT	(A)	Signature and a second	6200
57	208	Julius B. Nelson & Son, Inc.	\$98,975			122	0 (0%)	32 (26%)	4
58	Tennis Courts Rehab	The Tennis Court Doctor	\$95,098			381	111 (29%)	9 (0.2%)	2
59	Turf Establishment	Lino Lakes Landscaping	\$73,300			67	0 (0%)	0 (0%)	2
60	Roof Replacement @ Government Center Parking Ramp	Berwald Roofing Company, Inc.	\$57,466			198	18 (9%)	32 (16%)	3
	¥ 1	Totals	\$233,607,092	\$17,270,260 (8%)	\$27,548,728 (12%)	1,352,400	77,140 (6%)	249,151 (18%)	

Closed Construction Projects 2013

			,	Business	Wor				
#	Project Name	Developer/General Contractor	Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours	Quarter
	to the second			2013				350 950	
1	Dewatering Plant	Graham	\$19,514,929	\$253,694 (1%)	\$807,065 (4%)	94,094	3,098 (3%)	15,090 (16%)	2
2	Riverview Apartments	Watson-Forsberg Co.	\$6,200,845	\$544,434 (9%)	\$269,737 (4%)	37,683	1,534 (4%)	8,153 (22%)	1
3	Gateway Lofts	Alliance Housing, Inc./ Frerichs	\$5,359,693	\$363,923 (7%)	\$352,668 (7%)	32,232	874 (3%)	5,655 (18%)	3
4	Convention Center Domes	Central Roofing Company	\$4,382,255	\$135,850 (3%)	\$214,731 (5%)	15,873	1,335 (8%)	5,375 (34%)	4
5	10th Ave Storm Tunnel – Rps	PCI Roads LLC	\$3,887,040	\$30,708 (1%)	\$78,130 (2%)	31,208	3,308 (11%)	2,331 (7%)	1
6	EOTF Addition	Ebert Construction	\$1,967,400	\$0 (0%)	\$1,771 (0.1%)	6,505	286 (4%)	494 (8%)	2
7	Operable Partitions Replacement Stage XVI #4 Attic/Shaft Air	Hufcor Minnesota	\$1,245,291	\$5,479 (0.4%)	\$7,596 (1%)	3,128	238 (8%)	897 (29%)	1
8	Handling System	Northern Air Corporation	\$1,048,691	\$5,034 (0.5%)	\$90,817 (9%)	8,028	770 (10%)	1,270 (16%)	3
9	Lake Harriet Playground	Fitol Hintz Construction, Inc.	\$928,520	\$0 (0%)	\$25,813 (3%)	3,191	63 (2%)	532 (17%)	2
10	Soil Improvements	Carl Bolander & Sons	\$912,022	\$53,809 (6%)	\$256,643 (28%)	1,146	9 (1%)	89 (8%)	1
11	Parade Stadium Drive/Parking	Thomas and Sons Construction	\$850,000	\$7,310 (1%)	\$6,800 (1%)	5,549	201 (4%)	1,039 (19%)	4
12	Old 3rd Ave Townhomes	Twin Cities Habitat for Humanity	\$620,944	\$97,240 (16%)	\$218,200 (35%)	6,127	271 (4%)	1,114 (18%)	2
13	Mary T Welcome Center	Thor Construction	\$515,589	\$180,198 (35%)	\$0 (0%)	2,860	286 (10%)	695 (24%)	2
14	Pioneers & Soldiers Cemetery Fence Restoration Project - Phase IV	Terra General Contractors, LLC	\$425,517	\$12,766 (3%)	\$12,766 (3%)	435	42 (10%)	81 (19%)	3
15	Farview Park Wading Pool	American Liberty Construction, Inc.	\$400,000	\$33,560 (8%)	\$53,160 (13%)	2,319	316 (14%)	160 (7%)	2
16	ABC Ramp - Boiler Replacement	Summit Fire Protection Company	\$397,067	\$20,767 (5%)	\$15,764 (4%)	1,070	0 (0%)	366 (34%)	4
17	Fire Station Automation	Direct Digital	\$350,000	\$0 (0%)	\$0 (0%)	965	352 (36%)	352 (36%)	1
18	Fridley Pump Station	American Masonry Restoration	\$326,350	\$27,054 (8%)	\$12,760 (4%)	2,172	270 (12%)	816 (38%)	1
19	Remedial Action @ Minnehaha Industrial Park	Veit and Company	\$288,745	\$0 (0%)	\$0 (0%)	784	127 (16%)	238 (30%)	1
20	11th & Marquette - Electrical Generator Replacement	Killmer Electric Co., Inc.	\$257,014	\$12,337 (5%)	\$9,458 (4%)	662	28 (4%)	108 (16%)	4
21	Court Renovation @ Linden Hills	Fitol Hintz Construction, Inc.	\$240,605	\$0 (0%)	\$59,141 (25%)	958	23 (2%)	125 (13%)	4
22	Mec & Elec @ 4 Parks	Cool Air Mechanical, Inc.	\$226,274	\$11,947 (5%)	\$0 (0%)	813	0 (0%)	49 (6%)	3
23	Joanne Levin Triangle Park	Fitol Hintz Construction, Inc.	\$211,659	U.S		557	0 (0%)	130 (123%)	3
24	14th Ave N Cul-Du-Sac Haaf Ramp - Photovoltaic Solar	G Urban Companies, Inc. West Central Telephone	\$206,544	\$0 (0%)	\$20,882 (10%)	876	0 (0%)	25 (3%)	2
25	System	Association	\$197,690	\$3,875 (2%)	\$3,321 (2%)	626	8 (1%)	0 (0%)	3

Closed Construction Projects 2013 (continued)

			*	Business	Wor				
#	Project Name	Developer/General Contractor	Contract Amount	MBE Actual Participation	WBE Actual Participation	Total Workforce Hours	Female Inclusion Hours	Minority Inclusion Hours	Quarter
26	Rainleader Disconnects	United States Mechanical, Inc.	\$192,880	\$21,988 (11%)	\$8,680 (5%)	488	0 (0%)	23 (5%0	2
27	St. Anne's Senior Housing	Watson-Forsberg Co.	\$180,810	\$12,910 (7%)	\$38,277 (21%)	1,476	201 (14%)	271 (18%)	2
28	Target Center Show Power	Killmer Electric Co., Inc.	\$145,200			350	10 (3%)	44 (13%)	2
29	MBC 16 – Air Handling Plat	A & L Construction, Inc.	\$126,476	\$20,337 (16%)	\$42,597 (34%)	352	8 (2%)	91 (26%)	2
30	City Hall Live	Gephart Electric	\$108,340	\$0 (0%)	\$57,854 (53%)	485	95 (19%)	140 (29%)	4
31	2012 Wall Fabric Replacement (Room L100)	Julius B. Nelson & Son, Inc.	\$99,940			578	0 (0%)	120 (21%)	1
32	Blue Water Partnership Rain Gardens	Urban Companies	\$92,260			409	0 (0%)	0 (0%)	4
33	2012 Wall Fabric Replacement (Room M100- M101)	Julius B. Nelson & Son, Inc.	\$87,195			293	0 (0%)	56 (19%)	1
34	Improvements @ James I. Rice Pwky.	Midwest Asphalt Corp.	\$83,800			149	0 (0%)	97 (65%)	1
35	13kW Photo System - Fire Station #4	Energy Concepts, Inc.	\$58,500			179	0 (0%)	179 (100%)	1
36	EOTF Fence	Century Fence Company	\$58,414			557	0 (0%)	130 (23%)	2
37	Re-Bid for Concrete Slab Replacement - Activated Carbon Tank	Marge Magnuson Construction Company	\$51,024			160	16 (1%)	52 (33%)	2
8 8		Totals	\$52,245,523	\$1,855,220 (4%)	\$2,664,627 (5%)	265,335	13,767 (5%)	46,385 (17%)	
				out of \$51,375,531	out of \$51,375,531	T			