

CAPITAL LONG-RANGE IMPROVEMENT COMMITTEE
A Citizen Advisory Committee to the Mayor and City Council

Presents

THE CLIC REPORT

A Summary of Recommendations for the

CITY OF MINNEAPOLIS



**FIVE YEAR
CAPITAL IMPROVEMENTS PROGRAM
FOR YEARS 2011 – 2015**

July 2010

CAPITAL LONG-RANGE IMPROVEMENT COMMITTEE - CLIC

July 9th, 2010

Mayor R.T. Rybak and City Council Members
3rd Floor – City Hall
Minneapolis, MN 55415

Dear Mayor Rybak and City Council Members:

The Capital Long-Range Improvement Committee (CLIC) respectfully submits our report and recommendations for your consideration in developing the City's Five-Year Capital Improvements Program for 2011 – 2015. The committee originally received and reviewed proposals totaling \$531 million. During the CLIC Process, we were asked to consider an additional \$21 million for expanded Storm Tunnel work. Including the additional funds requested, CLIC recommends funding \$507 million for the 2011 – 2015 timeframe. Key proposals and issues discussed at length included:

- Storm Drains and Tunnels Rehabilitation Program SW011
- Park Board Capital Funding – Five-Year Planning Horizon
- Bike Projects:
 - Hiawatha LRT Trail Lighting BIK20
 - Major Bike Maintenance Program BIK24
- New Fire Station No. 11 FIR11

The committee had to work especially hard this year to balance the net debt bond allocation due to City Council direction to reduce \$1 million per year for years 2011 – 2014 versus last year's adopted funding due to the potential for budget cuts. This resulted in reducing some previously approved capital programs and pushing out the construction years for several projects, including two large paving projects, PV021 33rd Ave SE & Talmage Ave and PV038 Winter St NE Residential/Commercial.

We are pleased to have participated in the discussion and decision processes that will help define the 2011 – 2015 adopted Capital Improvements Program for the City of Minneapolis. CLIC looks forward to discussing our recommendations with you. Questions about this report can be addressed to me at (612)781-1502 or to the City's Director of Capital & Debt Management, Michael Abeln at (612)673-3496, who serves as the Executive Secretary of CLIC and as the Debt Guy for the City.

Sincerely,


Tony A. Horstede
CLIC Chair

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(Note: All numbers in this report are expressed in thousands, except for the Pro Formas.)

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Introduction to the CLIC Process

The Capital Long-Range Improvement Committee is a citizen advisory committee to the Mayor and City Council. The committee is authorized to have 33 appointed members, composed of two members per Council Ward and seven at-large members for the Mayor. The committee elects a Chair and Vice Chair of the whole group and also breaks into two programmatic task forces with approximately an equal number of members in each. Each task force elects a Chair and Vice Chair. Collectively, these six elected members form the Executive Committee and represent CLIC in meetings with the Mayor and City Council.

The two task forces are officially titled “Transportation and Property Services” and “Government Management, Health and Safety and Human Development”. They are commonly referred to as the Transportation task force and the Human Development task force. The task forces receive and review all Capital Budget Requests (CBR’s) for their program areas as submitted by the various City departments, independent boards and commissions. During several half day or full day meetings, employees who prepared the capital requests formally present their needs and answer any CLIC member follow up questions. Task force members then rate all proposals using a rating system with several specific criteria and create a numerical rating for each project. Highest rated priorities are then balanced against available resources by year to arrive at a cohesive five-year capital improvements program recommendation to the Mayor and City Council.

For the five years covering 2011 - 2015, there were 78 CBR’s reviewed and rated. The total requested capital budget for City funding and grant sources for the five years was \$531,220,000. This report provides ratings by project and summarizes the recommendations and comments made related to specific projects.

For more specifics on the CLIC process, please review the 2010 CLIC Capital Guidelines toward the end of this report.

The CLIC committee appreciates the excellent efforts put forth by staff of the various City departments, the Minneapolis Park and Recreation Board and the Municipal Building Commission in recommending capital investments in the City of Minneapolis.

CLIC Membership

February 1, 2010 through December 31, 2010

<u>Council Ward #</u>	<u>Council Member</u>	<u>2010 CLIC Members</u>	<u>Task Force Assignment</u>
1	Kevin Reich	Michael Vennewitz	T
1	Kevin Reich		
2	Cam Gordon	Becca Vargo Daggett	T
2	Cam Gordon	Ann Jaede	HD
3	Diane Hofstede	Sue Pilarski	HD
3	Diane Hofstede	Tony Hofstede	T
4	Barbara Johnson	Jeffrey Strand	HD
4	Barbara Johnson	John Helgeland	T
5	Don Samuels	Dennis Wagner	HD
5	Don Samuels	Michael Paul Weber	T
6	Robert Lilligren	Laura Jean	T
6	Robert Lilligren	Nancy Larson	HD
7	Lisa Goodman	John Bernstein	T
7	Lisa Goodman	Bruce Shnider	HD
8	Elizabeth Glidden	Neal Baxter	HD
8	Elizabeth Glidden		
9	Gary Schiff	Kris Brogan	T
9	Gary Schiff	Brad Pass	HD
10	Meg Tuthill	Steve Benson	T
10	Meg Tuthill	Roger Worm	HD
11	John Quincy		
11	John Quincy	Willie Bridges	HD
12	Sandy Colvin Roy	Ronald Leurquin	HD
12	Sandy Colvin Roy	John Barron	T
13	Betsy Hodges	Alex Phung	HD
13	Betsy Hodges	Rodger Ringham	T
Mayor	R.T. Rybak	Jason Blumenthal	T
Mayor	R.T. Rybak	Stephanie Kravetz	HD
Mayor	R.T. Rybak	John Finlayson	T
Mayor	R.T. Rybak	Raymond Dehn	HD
Mayor	R.T. Rybak	Heather Fraser	HD
Mayor	R.T. Rybak	Michael Sable	T
Mayor	R.T. Rybak	Zach Mullinax	HD

CLIC Executive Committee
February 1, 2010 through December 31, 2010

<u>Leadership Position</u>	<u>Member Name</u>	<u>Appointment of</u>
Main Body Chair	Anthony Hofstede	Diane Hofstede - Ward 3
Main Body Vice Chair	Jeffrey Strand	Barbara Johnson - Ward 4
Task Forces:		
T - Chair	John Bernstein	Lisa Goodman - Ward 7
T - Vice Chair	John Helgeland	Barbara Johnson - Ward 4
HD - Chair	Raymond Dehn	Mayor Rybak
HD - Vice Chair	Heather Frasier	Mayor Rybak

City of Minneapolis Staff Support for the CLIC Process

<u>Name / Department</u>	<u>Responsibility</u>	<u>Phone Number</u>
Michael Abeln / Finance	Executive Secretary	612-673-3496
Karin Berkholtz/ CPED Planning	Planning Support	612-673-3240
Merland Otto/CPED Planning	Planning Support	612-673-2576
Jeffrey Metzen / Finance	Task Force Support	612-673-2174

2011 - 2015 Capital Resource Assumptions Used by CLIC For Net Debt Bond Supported Infrastructure Improvements

As approved by Ways & Means Committee for 2011 - 2015

Recommended Resources by Category	2011	2012	2013	2014	2015	Totals (000's)
Available Resources:						
Net Debt Bond (NDB) Authorizations	17,950	18,310	18,675	19,050	20,000	93,985
Prior Year Adjustments made by Mayor and Council*	-585	0	0	0	0	-585
City Council Adjustment for 2011 - 2014	-1,000	-1,000	-1,000	-1,000	0	-4,000
2011 - 2015 Resource Assumptions Used by CLIC	16,365	17,310	17,675	18,050	20,000	89,400

Notes:

* - Adjustments represent dollars advanced to or from projects in the Capital programs for prior years.

This resource summary represents the City's commitment for General Infrastructure assets which includes parks, public buildings, streets, bridges, bike trails, traffic signals and any other capital assets used for providing basic city services.

2011 Bond Redemption Levy for Capital Program

	Amount	Notes
	(000's)	
Tax Levy Certified for Bond Redemption in 2010	15,819	For supporting Capital Program only
Bond Redemption Levy Adjustment	2,664	Per Five-Year Financial Direction 2011 - 2015
Tax Levy Certified for Bond Redemption in 2011	18,483	For supporting New Capital Programs



Minneapolis
City of Lakes

Net Debt Bond Allocation

Department Requested Budget

Summarized by Major Type of Infrastructure

Description of Category		2011	2012	2013	2014	2015	Total
MUNICIPAL BUILDING COMMISSION		1,260	1,046	3,334	3,315	800	9,755
<i>Percentage Allocated to MBC</i>		<i>6.9%</i>	<i>5.3%</i>	<i>16.3%</i>	<i>16.6%</i>	<i>2.6%</i>	8.9%
LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM		1,040					1,040
<i>Percentage allocated to Libraries*</i>		<i>5.7%</i>					0.9%
Park Board Capital Program**		2,000	2,000	2,000	2,000	2,000	10,000
<i>Percentage allocated to Park Board</i>		<i>11.0%</i>	<i>10.1%</i>	<i>9.8%</i>	<i>10.0%</i>	<i>6.4%</i>	9.1%
PUBLIC WORKS DEPARTMENT	FACILITY IMPROVEMENTS	1,425	1,575	1,330	1,615	1,700	7,645
	STREET PAVING	5,210	10,673	6,967	8,070	10,403	41,323
	SIDEWALKS	215	225	235	245	255	1,175
	BRIDGES	2,835	300	2,230	400	1,927	7,692
	TRAFFIC CONTROL & STREET LIGHTING	1,340	1,210	780	1,440	1,715	6,485
	BIKE TRAILS				375		375
Public Works Sub-Total		11,025	13,983	11,542	12,145	16,000	64,695
<i>Percentage allocated to Public Works</i>		<i>60.6%</i>	<i>70.5%</i>	<i>56.5%</i>	<i>60.7%</i>	<i>51.2%</i>	58.9%
BUSINESS INFORMATION SERVICES		1,425	1,800	2,300	1,100	1,250	7,875
<i>Percentage allocated to BIS</i>		<i>7.8%</i>	<i>9.1%</i>	<i>11.3%</i>	<i>5.5%</i>	<i>4.0%</i>	7.2%
MISCELLANEOUS PROJECTS		1,457	996	1,254	1,461	11,225	16,393
<i>Percentage allocated to Misc. Projects</i>		<i>8.0%</i>	<i>5.0%</i>	<i>6.1%</i>	<i>7.3%</i>	<i>35.9%</i>	14.9%
<i>Percentage Allocated to City Departments</i>		76.4%	84.6%	73.9%	73.5%	91.0%	81.1%
Total Net Debt Bond Allocation (in thousands)		18,207	19,825	20,430	20,021	31,275	109,758

* These amounts will be transferred to Hennepin County for capital needs for libraries located in the City of Minneapolis.

** This amount is only the net debt bond portion of Park Board Capital funding. They also have a Capital Levy and a share of the expanded capital funding.



Minneapolis
City of Lakes

Net Debt Bond Allocation

CLIC Recommended Budget

Summarized by Major Type of Infrastructure

Description of Category		2011	2012	2013	2014	2015	Total
MUNICIPAL BUILDING COMMISSION		840	736	3,266	1,825	800	7,467
<i>Percentage Allocated to MBC</i>		<i>5.1%</i>	<i>4.3%</i>	<i>18.5%</i>	<i>10.1%</i>	<i>4.0%</i>	8.4%
LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM		1,040					1,040
<i>Percentage allocated to Libraries*</i>		<i>6.4%</i>					1.2%
Park Board Capital Program**		2,000	2,000	2,000	2,000	2,000	10,000
<i>Percentage allocated to Park Board</i>		<i>12.2%</i>	<i>11.6%</i>	<i>11.3%</i>	<i>11.1%</i>	<i>10.0%</i>	11.2%
PUBLIC WORKS DEPARTMENT	FACILITY IMPROVEMENTS	1,425	1,575	1,330	1,615	1,700	7,645
	STREET PAVING	4,445	9,286	5,980	8,289	7,125	35,125
	SIDEWALKS	215	225	235	245	255	1,175
	BRIDGES	2,603	532	2,230	400	1,400	7,165
	TRAFFIC CONTROL & STREET LIGHTING	1,340	1,210	780	1,440	1,715	6,485
	BIKE TRAILS				375		375
Public Works Sub-Total		10,028	12,828	10,555	12,364	12,195	57,970
<i>Percentage allocated to Public Works</i>		<i>61.3%</i>	<i>74.1%</i>	<i>59.7%</i>	<i>68.5%</i>	<i>61.0%</i>	64.8%
BUSINESS INFORMATION SERVICES		1,000	750	600	600	750	3,700
<i>Percentage allocated to BIS</i>		<i>6.1%</i>	<i>4.3%</i>	<i>3.4%</i>	<i>3.3%</i>	<i>3.8%</i>	4.1%
MISCELLANEOUS PROJECTS		1,457	996	1,254	1,261	4,255	9,223
<i>Percentage allocated to Misc. Projects</i>		<i>8.9%</i>	<i>5.8%</i>	<i>7.1%</i>	<i>7.0%</i>	<i>21.3%</i>	10.3%
<i>Percentage Allocated to City Departments</i>		76.3%	84.2%	70.2%	78.8%	86.0%	79.3%
Total Net Debt Bond Allocation (in thousands)		16,365	17,310	17,675	18,050	20,000	89,400

* These amounts will be transferred to Hennepin County for capital needs for libraries located in the City of Minneapolis.

** This amount is only the net debt bond portion of Park Board Capital funding. They also have a Capital Levy and a share of the expanded capital funding.



Minneapolis **Capital Budget Summary**
City of Lakes **Department Requested Budget**

		Budget in Thousands	2011	2012	2013	2014	2015	Total
MUNICIPAL BUILDING COMMISSION	MBC01 Life Safety Improvements	200	340	300	200	300	1,340	
	MBC02 Mechanical Systems Upgrade	785	500	500	645	500	2,930	
	MBC04 MBC Elevators	0	170	490	490	0	1,150	
	MBC06 Clock Tower Upgrade	275	36	564	0	0	875	
	MBC09 Critical Power Capital Project	0	0	980	980	0	1,960	
	CTY01 Restoration of Historic Reception Room	0	0	500	1,000	0	1,500	
	Total	1,260	1,046	3,334	3,315	800	9,755	
LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM	LIB01 Library Merger Funding Commitments	1,040	0	0	0	0	1,040	
	Total	1,040	0	0	0	0	1,040	
PARK BOARD	PRK01 Recreation Center and Site Improvements Program	345	2,350	2,250	0	450	5,395	
	PRK02 Playground and Site Improvements Program	350	250	0	750	1,365	2,715	
	PRK03 Shelter - Pool - Site Improvements Program	2,900	1,100	1,000	1,500	0	6,500	
	PRK04 Athletic Fields and Site Improvements Program	200	200	650	1,150	1,350	3,550	
	PRK22 Parking Lot and Lighting Improvement Program	105	0	0	0	35	140	
	PRKCP Parks Capital Infrastructure	100	100	100	100	300	700	
	PRKDT Diseased Tree Removal	500	500	500	500	500	2,500	
	Total	4,500	4,500	4,500	4,000	4,000	21,500	
PUBLIC WORKS DEPARTMENT	FACILITY IMPROVEMENTS	PSD01 Facilities - Repair and Improvements	1,125	1,075	830	1,115	1,200	5,345
		PSD11 Energy Conservation and Emission Reduction	300	500	500	500	500	2,300
		Total for FACILITY IMPROVEMENTS	1,425	1,575	1,330	1,615	1,700	7,645
	STREET PAVING	PV001 Parkway Paving Program	150	700	700	750	525	2,825
		PV004 CSAH Paving Program	1,525	1,750	1,750	2,600	2,600	10,225
		PV005 Snelling Ave Extension	0	0	0	200	0	200
		PV006 Alley Renovation Program	550	267	267	267	267	1,618
		PV007 University Research Park/Central Corridor	0	0	28,845	8,865	44,850	82,560
		PV021 33rd Ave SE and Talmage Ave	1,765	2,555	0	0	0	4,320
		PV028 Franklin/Cedar/Minnehaha Improvement Project	3,295	0	0	0	0	3,295
		PV038 Winter St NE Residential/Commercial	0	0	5,345	0	0	5,345
		PV056 Asphalt Pavement Resurfacing Program	4,400	4,400	4,400	4,400	4,400	22,000
		PV057 Nicollet Ave (31st St E to 40th St E)	0	7,323	5,137	0	0	12,460
		PV059 Major Pavement Maintenance Program	1,000	1,000	800	0	0	2,800
		PV061 High Volume Corridor Reconditioning Program	1,080	825	860	2,750	3,230	8,745
		PV062 Riverside Ave (Cedar Ave to Franklin Ave E)	5,270	6,030	0	0	0	11,300
		PV063 Unpaved Alley Construction	0	0	0	0	300	300
		PV064 Garfield Ave (32nd to 33rd St W)	375	0	0	0	0	375
		PV066 MnDOT Cooperative Projects	0	0	200	200	200	600
		PV067 Nawadaha Blvd & Minnehaha Ave	0	0	0	3,500	0	3,500
		PV068 LaSalle Ave (Grant to 8th)	0	0	0	4,670	0	4,670
		PV069 Penn Ave S (50th to Crosstown)	0	0	0	0	5,653	5,653
		PV99R Reimbursable Paving Projects	3,500	3,500	3,500	3,500	3,500	17,500
	Total for STREET PAVING	22,910	28,350	51,804	31,702	65,525	200,291	
	SIDEWALKS	SWK01 Defective Hazardous Sidewalks	2,880	3,020	3,160	3,315	3,470	15,845
		Total for SIDEWALKS	2,880	3,020	3,160	3,315	3,470	15,845
	BRIDGES	BR101 Major Bridge Repair and Rehabilitation	300	300	400	400	400	1,800
		BR109 Camden Bridge Rehabilitation	845	0	0	0	0	845
		BR110 Northtown Rail Yard Bridge	25,590	0	0	0	0	25,590
		BR111 10th Ave SE Bridge Arch Rehabilitation	0	0	11,000	0	0	11,000
		BR112 Nicollet Ave Reopening	0	0	0	0	4,802	4,802
		BR114 Midtown Corridor Bridge Preservation Program	0	0	2,000	0	2,000	4,000
Total for BRIDGES		26,735	300	13,400	400	7,202	48,037	



Capital Budget Summary
 Department Requested Budget

		Budget in Thousands	2011	2012	2013	2014	2015	Total
PUBLIC WORKS DEPARTMENT	TRAFFIC CONTROL & STREET LIGHTING	TR008 Parkway Street Light Replacement	300	300	300	350	350	1,600
		TR010 Traffic Management Systems	525	525	0	0	3,700	4,750
		TR011 City Street Light Renovation	1,000	1,000	1,000	350	350	3,700
		TR021 Traffic Signals	3,830	3,995	200	535	895	9,455
		TR022 Traffic Safety Improvements	1,175	2,496	1,675	1,990	2,105	9,441
		TR99R Reimbursable Transportation Projects	600	600	600	600	600	3,000
		Total for TRAFFIC CONTROL & STREET LIGHTING	7,430	8,916	3,775	3,825	8,000	31,946
	BIKE TRAILS	BIK20 Hiawatha LRT Trail Lighting/Trail Extension	0	0	0	1,375	0	1,375
		BIK24 Major Bike Maintenance Program	100	100	100	0	0	300
		Total for BIKE TRAILS	100	100	100	1,375	0	1,675
	SANITARY SEWERS	SA001 Sanitary Tunnel & Sewer Rehabilitation Program	1,000	1,000	1,000	1,000	1,000	5,000
		SA036 Infiltration & Inflow Removal Program	4,000	5,500	6,000	6,000	6,000	27,500
		Total for SANITARY SEWERS	5,000	6,500	7,000	7,000	7,000	32,500
	STORM SEWERS	SW004 Implementation of US EPA Storm Water Regulations	250	250	250	250	250	1,250
		SW005 Combined Sewer Overflow Improvements	2,500	1,500	1,500	1,500	1,500	8,500
		SW011 Storm Drains and Tunnels Rehabilitation Program	3,500	3,500	5,500	5,500	5,500	23,500
		SW018 Flood Area 29 & 30 - Fulton Neighborhood	0	0	0	3,288	6,580	9,868
		SW030 Alternative Stormwater Management Strategies	1,000	1,000	1,000	1,000	1,000	5,000
		SW032 I-35W Storm Tunnel Reconstruction	0	0	0	0	1,000	1,000
		SW033 Flood Area 22 - Sibley Field	0	3,015	0	0	0	3,015
		SW034 Flood Area 21 - Bloomington Pond	0	0	4,840	0	0	4,840
		SW038 Flood Area 5 - North Minneapolis Neighborhoods	0	0	4,000	4,500	5,400	13,900
SW99R Reimbursable Sewer & Storm Drain Projects		3,000	3,000	3,000	3,000	3,000	15,000	
Total for STORM SEWERS	10,250	12,265	20,090	19,038	24,230	85,873		
WATER INFRASTRUCTURE	WTR12 Water Distribution Improvements	1,000	1,500	1,500	2,000	2,000	8,000	
	WTR18 Hiawatha Water Maintenance Facility	0	0	0	0	3,000	3,000	
	WTR23 Treatment Infrastructure Improvements	3,000	3,000	3,000	3,000	3,000	15,000	
	WTR9R Reimbursable Watermain Projects	2,000	2,000	2,000	2,000	2,000	10,000	
	Total for WATER INFRASTRUCTURE	6,000	6,500	6,500	7,000	10,000	36,000	
PARKING RAMPS	RMP01 Parking Facilities - Repair and Improvements	1,700	1,700	0	0	0	3,400	
	Total for PARKING RAMPS	1,700	1,700	0	0	0	3,400	
Total Public Works		84,430	69,226	107,159	75,270	127,127	463,212	

BUSINESS INFORMATION SERVICES	BIS03 Enterprise Document Management	100	250	100	100	250	800
	BIS04 Enterprise Infrastructure Capacity Upgrade	500	500	500	500	500	2,500
	BIS06 GIS Application Infrastructure Upgrade	50	50	50	200	50	400
	BIS08 Enterprise Security	520	450	100	250	400	1,720
	BIS12 Mobile Assessor	150	0	0	0	0	150
	BIS13 Risk Management & Claims Application System	250	0	0	0	0	250
	BIS14 Land Management System	269	9,291	2,440	0	0	12,000
	BIS15 Enterprise Address System	50	50	50	50	50	250
	BIS21 ERP Upgrade	0	0	1,000	0	0	1,000
	Total	1,889	10,591	4,240	1,100	1,250	19,070

MISCELLANEOUS PROJECTS	ART01 Art in Public Places	307	346	354	361	400	1,768
	CDA01 Heritage Park (Van White Bridge & Roadway)	750	0	0	0	0	750
	CTY02 City Property Reforestation	150	150	150	150	150	750
	CTY05 City Hall Elevator Upgrade	0	0	0	0	150	150
	FIR11 New Fire Station No. 11	0	0	0	0	5,725	5,725
	MPD02 MPD Property & Evidence Warehouse	0	0	0	200	4,050	4,250
	PSD03 Facilities - Space Improvements	500	500	750	750	750	3,250
	Total	1,707	996	1,254	1,461	11,225	16,643

Grand Total	94,826	86,359	120,487	85,146	144,402	531,220
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Minneapolis **Capital Budget Summary**
City of Lakes **CLIC Recommended Budget**

		Budget in Thousands	2011	2012	2013	2014	2015	Total
MUNICIPAL BUILDING COMMISSION	MBC01 Life Safety Improvements	200	200	340	200	300	1,240	
	MBC02 Mechanical Systems Upgrade	640	500	645	645	500	2,930	
	MBC04 MBC Elevators	0	0	0	0	0	0	
	MBC06 Clock Tower Upgrade	0	36	839	0	0	875	
	MBC09 Critical Power Capital Project	0	0	980	980	0	1,960	
	CTY01 Restoration of Historic Reception Room	0	0	462	0	0	462	
	Total	840	736	3,266	1,825	800	7,467	
LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM	LIB01 Library Merger Funding Commitments	1,040	0	0	0	0	1,040	
	Total	1,040	0	0	0	0	1,040	
PARK BOARD	PRK01 Recreation Center and Site Improvements Program	345	2,350	2,250	0	450	5,395	
	PRK02 Playground and Site Improvements Program	350	250	0	750	1,365	2,715	
	PRK03 Shelter - Pool - Site Improvements Program	2,900	1,100	1,000	1,500	0	6,500	
	PRK04 Athletic Fields and Site Improvements Program	200	200	650	1,150	1,350	3,550	
	PRK22 Parking Lot and Lighting Improvement Program	105	0	0	0	35	140	
	PRKCP Parks Capital Infrastructure	100	100	100	100	300	700	
	PRKDT Diseased Tree Removal	500	500	500	500	500	2,500	
	Total	4,500	4,500	4,500	4,000	4,000	21,500	
PUBLIC WORKS DEPARTMENT	FACILITY IMPROVEMENTS	PSD01 Facilities - Repair and Improvements	1,125	1,075	830	1,115	1,200	5,345
		PSD11 Energy Conservation and Emission Reduction	300	500	500	500	500	2,300
		Total for FACILITY IMPROVEMENTS	1,425	1,575	1,330	1,615	1,700	7,645
	STREET PAVING	PV001 Parkway Paving Program	150	700	700	750	525	2,825
		PV004 CSAH Paving Program	1,525	1,750	1,750	2,600	2,600	10,225
		PV005 Snelling Ave Extension	0	0	0	0	0	0
		PV006 Alley Renovation Program	267	267	267	0	267	1,068
		PV007 University Research Park/Central Corridor	0	0	28,845	8,865	44,850	82,560
		PV021 33rd Ave SE and Talmage Ave	0	1,765	2,555	0	0	4,320
		PV028 Franklin/Cedar/Minnehaha Improvement Project	3,295	0	0	0	0	3,295
		PV038 Winter St NE Residential/Commercial	0	0	0	5,345	0	5,345
		PV056 Asphalt Pavement Resurfacing Program	4,400	4,400	4,981	3,819	4,400	22,000
		PV057 Nicollet Ave (31st St E to 40th St E)	0	7,091	5,369	0	0	12,460
		PV059 Major Pavement Maintenance Program	1,000	1,000	800	0	0	2,800
		PV061 High Volume Corridor Reconditioning Program	1,080	825	860	2,750	3,230	8,745
		PV062 Riverside Ave (Cedar Ave to Franklin Ave E)	5,270	6,030	0	0	0	11,300
		PV063 Unpaved Alley Construction	0	0	0	0	0	0
		PV064 Garfield Ave (32nd to 33rd St W)	375	0	0	0	0	375
		PV066 MnDOT Cooperative Projects	0	0	0	0	0	0
		PV067 Nawadaha Blvd & Minnehaha Ave	0	0	0	0	0	0
		PV068 LaSalle Ave (Grant to 8th)	0	0	0	0	0	0
		PV069 Penn Ave S (50th to Crosstown)	0	0	0	0	0	0
		PV99R Reimbursable Paving Projects	3,500	3,500	3,500	3,500	3,500	17,500
	Total for STREET PAVING	20,862	27,328	49,627	27,629	59,372	184,818	
	SIDEWALKS	SWK01 Defective Hazardous Sidewalks	2,880	3,020	3,160	3,315	3,470	15,845
		Total for SIDEWALKS	2,880	3,020	3,160	3,315	3,470	15,845
	BRIDGES	BR101 Major Bridge Repair and Rehabilitation	300	300	400	400	400	1,800
		BR109 Camden Bridge Rehabilitation	845	0	0	0	0	845
		BR110 Northtown Rail Yard Bridge	25,358	232	0	0	0	25,590
		BR111 10th Ave SE Bridge Arch Rehabilitation	0	0	11,000	0	0	11,000
BR112 Nicollet Ave Reopening		0	0	0	0	0	0	
BR114 Midtown Corridor Bridge Preservation Program		0	0	2,000	0	2,000	4,000	
Total for BRIDGES		26,503	532	13,400	400	2,400	43,235	



Minneapolis Capital Budget Summary
City of Lakes CLIC Recommended Budget

		Budget in Thousands	2011	2012	2013	2014	2015	Total
PUBLIC WORKS DEPARTMENT	TRAFFIC CONTROL & STREET LIGHTING	TR008 Parkway Street Light Replacement	300	300	300	350	350	1,600
		TR010 Traffic Management Systems	525	525	0	0	3,700	4,750
		TR011 City Street Light Renovation	1,000	1,000	1,000	350	350	3,700
		TR021 Traffic Signals	3,830	3,995	200	535	895	9,455
		TR022 Traffic Safety Improvements	1,175	2,496	1,675	1,990	2,105	9,441
		TR99R Reimbursable Transportation Projects	600	600	600	600	600	3,000
		Total for TRAFFIC CONTROL & STREET LIGHTING	7,430	8,916	3,775	3,825	8,000	31,946
	BIKE TRAILS	BIK20 Hiawatha LRT Trail Lighting/Trail Extension	0	0	0	1,375	0	1,375
		BIK24 Major Bike Maintenance Program	100	100	100	0	0	300
		Total for BIKE TRAILS	100	100	100	1,375	0	1,675
	SANITARY SEWERS	SA001 Sanitary Tunnel & Sewer Rehabilitation Program	1,000	1,000	1,000	1,000	1,000	5,000
		SA036 Infiltration & Inflow Removal Program	4,000	5,500	6,000	6,000	6,000	27,500
		Total for SANITARY SEWERS	5,000	6,500	7,000	7,000	7,000	32,500
	STORM SEWERS	SW004 Implementation of US EPA Storm Water Regulations	250	250	250	250	250	1,250
		SW005 Combined Sewer Overflow Improvements	2,500	1,500	1,500	1,500	1,500	8,500
		SW011 Storm Drains and Tunnels Rehabilitation Program	9,800	8,300	9,300	9,000	7,900	44,300
		SW018 Flood Area 29 & 30 - Fulton Neighborhood	0	0	0	3,288	6,580	9,868
		SW030 Alternative Stormwater Management Strategies	1,000	1,000	1,000	1,000	1,000	5,000
		SW032 I-35W Storm Tunnel Reconstruction	0	0	0	0	1,000	1,000
		SW033 Flood Area 22 - Sibley Field	0	3,015	0	0	0	3,015
		SW034 Flood Area 21 - Bloomington Pond	0	0	4,840	0	0	4,840
		SW038 Flood Area 5 - North Minneapolis Neighborhoods	0	0	4,000	4,500	5,400	13,900
SW99R Reimbursable Sewer & Storm Drain Projects		3,000	3,000	3,000	3,000	3,000	15,000	
Total for STORM SEWERS	16,550	17,065	23,890	22,538	26,630	106,673		
WATER INFRASTRUCTURE	WTR12 Water Distribution Improvements	1,000	1,500	1,500	2,000	2,000	8,000	
	WTR18 Hiawatha Water Maintenance Facility	0	0	0	0	3,000	3,000	
	WTR23 Treatment Infrastructure Improvements	3,000	3,000	3,000	3,000	3,000	15,000	
	WTR9R Reimbursable Watermain Projects	2,000	2,000	2,000	2,000	2,000	10,000	
	Total for WATER INFRASTRUCTURE	6,000	6,500	6,500	7,000	10,000	36,000	
PARKING RAMPS	RMP01 Parking Facilities - Repair and Improvements	1,700	1,700	0	0	0	3,400	
	Total for PARKING RAMPS	1,700	1,700	0	0	0	3,400	
Total Public Works		88,450	73,236	108,782	74,697	118,572	463,737	

BUSINESS INFORMATION SERVICES	BIS03 Enterprise Document Management	100	250	100	100	250	800
	BIS04 Enterprise Infrastructure Capacity Upgrade	450	450	450	450	450	2,250
	BIS06 GIS Application Infrastructure Upgrade	50	50	50	50	50	250
	BIS08 Enterprise Security	0	0	0	0	0	0
	BIS12 Mobile Assessor	150	0	0	0	0	150
	BIS13 Risk Management & Claims Application System	250	0	0	0	0	250
	BIS14 Land Management System	0	0	0	0	0	0
	BIS15 Enterprise Address System	0	0	0	0	0	0
	BIS21 ERP Upgrade	0	0	0	0	0	0
	Total	1,000	750	600	600	750	3,700

MISCELLANEOUS PROJECTS	ART01 Art in Public Places	307	346	354	361	400	1,768
	CDA01 Heritage Park (Van White Bridge & Roadway)	750	0	0	0	0	750
	CTY02 City Property Reforestation	150	150	150	150	150	750
	CTY05 City Hall Elevator Upgrade	0	0	0	0	0	0
	FIR11 New Fire Station No. 11	0	0	0	0	1,475	1,475
	MPD02 MPD Property & Evidence Warehouse	0	0	0	0	1,480	1,480
	PSD03 Facilities - Space Improvements	500	500	750	750	750	3,250
	Total	1,707	996	1,254	1,261	4,255	9,473

Grand Total	97,537	80,218	118,402	82,383	128,377	506,917
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Five-Year Capital Investment Allocation CLIC Recommended Budget

		Budget in Thousands					Total	Percent of Total
		2011	2012	2013	2014	2015		
MUNICIPAL BUILDING COMMISSION		840	736	3,266	1,825	800	7,467	1.5%
LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM		1,040	0	0	0	0	1,040	0.2%
PARK BOARD		4,500	4,500	4,500	4,000	4,000	21,500	4.2%
PUBLIC WORKS DEPARTMENT								
	FACILITY IMPROVEMENTS	1,425	1,575	1,330	1,615	1,700	7,645	1.5%
	STREET PAVING	20,862	27,328	49,627	27,629	59,372	184,818	36.5%
	SIDEWALKS	2,880	3,020	3,160	3,315	3,470	15,845	3.1%
	BRIDGES	26,503	532	13,400	400	2,400	43,235	8.5%
	TRAFFIC CONTROL & STREET LIGHTING	7,430	8,916	3,775	3,825	8,000	31,946	6.3%
	BIKE TRAILS	100	100	100	1,375	0	1,675	0.3%
	SANITARY SEWERS	5,000	6,500	7,000	7,000	7,000	32,500	6.4%
	STORM SEWERS	16,550	17,065	23,890	22,538	26,630	106,673	21.0%
	WATER INFRASTRUCTURE	6,000	6,500	6,500	7,000	10,000	36,000	7.1%
	PARKING RAMPS	1,700	1,700	0	0	0	3,400	0.7%
	Public Works Department Total	88,450	73,236	108,782	74,697	118,572	463,737	88.3%
BUSINESS INFORMATION SERVICES		1,000	750	600	600	750	3,700	0.7%
MISCELLANEOUS PROJECTS		1,707	996	1,254	1,261	4,255	9,473	1.9%
Grand Total		97,537	80,218	118,402	82,383	128,377	506,917	100.0%



Five-Year Capital Funding Summary CLIC Recommended Budget

General Infrastructure Improvements Funding Summary by Year	2011	2012	2013	2014	2015	Total
Federal Government Grants	13,815	3,635	16,105	1,000	6850	41,405
Hennepin County Grants	665	1,086	150	1235	1,635	4,771
Municipal State Aid	10,580	7,210	7,330	2,750	3,950	31,820
Net Debt Bonds	16,365	17,310	17,675	18,050	20,000	89,400
Other Local Governments	1,160	500	14,066	8140	32,400	56,266
Other Miscellaneous Revenues	1000	0	370	0	1000	2,370
Park Capital Levy	1,500	1,500	1,500	1,500	1,500	7,500
Reimbursements	4,100	4,100	4,100	4,100	4,100	20,500
Special Assessments	6,892	8,392	7,867	8,565	6,612	38,328
State Government Grants	7,600	0	6,804	0	6500	20,904
Transfer from Special Revenue Funds	4,000	4,000	3,500	0	0	11,500
Total General Infrastructure Improvements	67,677	47,733	79,467	45,340	84,547	324,764

Enterprise Fund Capital Funding Summary by Year	2011	2012	2013	2014	2015	Total
Other Local Governments	0	2,735	4,715	2,388	5,525	15,363
Parking Bonds	1,700	1,700	0	0	0	3,400
Reimbursements	5,000	5,000	5,000	5,000	5,000	25,000
Sanitary Bonds	5,000	6,500	7,000	7,000	7,000	32,500
Stormwater Bonds	10,500	8,800	12,980	14,400	15,355	62,035
Stormwater Revenue	3,660	3,140	4,630	3,255	2,950	17,635
Water Bonds	3,000	3,000	3,000	3,000	6,000	18,000
Water Revenue	1000	1610	1,610	2000	2,000	8,220
Total Enterprise Fund Capital	29,860	32,485	38,935	37,043	43,830	182,153

Consolidated City-Wide Capital Funding Summary by Year	2011	2012	2013	2014	2015	Total Budget	Overall Funding Breakdown
Enterprise Bonds	20,200	20,000	22,980	24,400	28,355	115,935	22.87%
Enterprise Revenue	4,660	4,750	6,240	5,255	4,950	25,855	5.10%
Municipal State Aid	10,580	7,210	7,330	2,750	3,950	31,820	6.28%
Net Debt Bonds	16,365	17,310	17,675	18,050	20,000	89,400	17.64%
Other	38,840	22,556	56,310	23,363	64,510	205,579	40.55%
Special Assessments	6,892	8,392	7,867	8,565	6,612	38,328	7.56%
Total City-Wide Capital Program	97,537	80,218	118,402	82,383	128,377	506,917	100.00%

Represents the total Five-Year CLIC Recommended Budget from all City funding sources for projects where the City is the lead agency.



MUNICIPAL BUILDING COMMISSION

MBC01 Life Safety Improvements

The MBC life safety program includes installation of building sprinkler, fire alarm, smoke detection, and public address systems.

MBC02 Mechanical Systems Upgrade

The MBC Mechanical Systems Upgrade includes renovation and upgrade of the heating, ventilating and air conditioning (HVAC) systems in City Hall.

MBC04 MBC Elevators

Upgrade of 5 Elevators in City Hall.

MBC06 Clock Tower Upgrade

This project will repair the four clock faces and structural elements of the large clock in the tower at City Hall.

MBC09 Critical Power Capital Project

The project will upgrade emergency power systems in the City Hall.

CTY01 Restoration of Historic Reception Room

Historic restoration of a reception hall for public meetings and ceremonies.

LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM

LIB01 Library Merger Funding Commitments

This project is in the capital process to honor an agreement to provide capital funds to improve City libraries taken over by the merger with the Hennepin County Library System.

PARK BOARD

PRK01 Recreation Center and Site Improvements Program

Improved energy efficiency, accessibility, heating and cooling, roofing/interior features for seven recreation centers.

PRK02 Playground and Site Improvements Program

Reconfigure and replace worn out play equipment and additional amenities where budget allows

PRK03 Shelter - Pool - Site Improvements Program

New water recreation and picnic facilities at Webber Park, and pool upgrades at selected parks

PRK04 Athletic Fields and Site Improvements Program

Soil amendments, re-grading, re-seeding, irrigation, lighting, drainage improvement, amenities, parking

PRK22 Parking Lot and Lighting Improvement Program

Upgrade of four parking lots to current standards.

PRKCP Parks Capital Infrastructure

Replacement of infrastructure such as roofs, sidewalks, HVAC, gym floors, etc.



PRKDT Diseased Tree Removal

Removing diseased trees from private property.

PUBLIC WORKS DEPARTMENT

PSD01 Facilities - Repair and Improvements

This is an on-going Capital Maintenance Program intended for repairs and improvements to City owned and operated Facilities.

PSD11 Energy Conservation and Emission Reduction

This Project is an ongoing Capital Program that provides funding for investment in energy conservation and emission reduction strategies for the City's Municipal Operations.

PV001 Parkway Paving Program

The objective is to re-evaluate the pavement condition and annual maintenance expenditures of all parkway paving areas that were constructed with a bituminous surface 30 years ago. The program would renovate instead of totally reconstructing the roadways.

PV004 CSAH Paving Program

This project provides funding for Hennepin County Cooperative Roadway Projects.

PV005 Snelling Ave Extension

This project extends Snelling Ave. south of 46th St. E. & Hiawatha Ave.

PV006 Alley Renovation Program

Repair and overlay existing alleys and repair or replace retaining walls that are currently in poor condition.

PV007 University Research Park/Central Corridor

Infrastructure improvements for a large redevelopment area.

PV021 33rd Ave SE and Talmage Ave

Paving of a currently unpaved oiled dirt roadway.

PV028 Franklin/Cedar/Minnehaha Improvement Project

This project will improve infrastructure in the area of Franklin Ave and Cedar Ave / Minnehaha Ave. The goal and intent of this project is to improve both pedestrian and vehicular safety in this area with a design that also enhances and encourages multi-modal use.

PV038 Winter St NE Residential/Commercial

This project reconstructs various oil dirt streets that were not completed with the 30 year residential paving program.

PV056 Asphalt Pavement Resurfacing Program

The objective of this program is to resurface approximately 15 to 20 miles of streets each year to extend their useful life. Resurfacing will help to slow the deterioration of the city's aging street network and delay the cost of reconstructing the roadway by at least 10 years.

PV057 Nicollet Ave (31st St E to 40th St E)

The proposed roadway will consist of two traffic lanes (one in each direction) and parking on both sides, with new curb and gutter and sidewalks. Public Works is directed to ensure that the design for this roadway allows for the future potential for street cars to use this street.

PV059 Major Pavement Maintenance Program



This is a part of the Mayor's Accelerated Infrastructure Program to upgrade pavement conditions in the City.

PV061 High Volume Corridor Reconditioning Program

This program focuses on the reconditioning of the driving surface of the high volume corridors to extend their expected life span by 10 years.

PV062 Riverside Ave (Cedar Ave to Franklin Ave E)

This Project will reconstruct Riverside Avenue from Cedar Avenue to Franklin Ave.

PV063 Unpaved Alley Construction

This project will begin paving the remaining unpaved alleys in the City of Minneapolis.

PV064 Garfield Ave (32nd to 33rd St W)

This project will reconstruct one block of Garfield Avenue South between 32nd Street West and 33rd Street West.

PV066 MnDOT Cooperative Projects

City participation costs on MnDOT projects

PV067 Nawadaha Blvd & Minnehaha Ave

Reconstruction of existing roadway

PV068 LaSalle Ave (Grant to 8th)

Reconstruction of existing roadway

PV069 Penn Ave S (50th to Crosstown)

Reconstruction of existing street

PV99R Reimbursable Paving Projects

Work to be done for others with 100% recovery from requesting agency.

SWK01 Defective Hazardous Sidewalks

To provide a hazard free pedestrian passage over approximately 2,000 miles of public sidewalk by inspecting and replacing defective public sidewalks and adding ADA compliant curb ramps where needed.

BR101 Major Bridge Repair and Rehabilitation

Major repair and rehabilitation of existing city bridges to extend the operational life.

BR109 Camden Bridge Rehabilitation

The project proposes to rehabilitate the bridge over the Mississippi River and I-94.

BR110 Northtown Rail Yard Bridge

Replace the existing structurally deficient bridge and approach roadways.

BR111 10th Ave SE Bridge Arch Rehabilitation

The project proposes to protect a large city investment by repairing concrete on the spandrel columns, floor beams and arches.

BR112 Nicollet Ave Reopening



Recreate the city grid system, re-orient the Kmart site and foster development along Nicollet Ave.

BR114 Midtown Corridor Bridge Preservation Program

The purpose of the program will be to maintain and enhance the physical infrastructure, correct current deficiencies, provide for future development and transportation needs.

TR008 Parkway Street Light Replacement

This project consists of replacement of deteriorated services, poles, fixtures and electrical wiring associated with the lighting systems in place along the parkways throughout the City.

TR010 Traffic Management Systems

This project consists of updating the Traffic Management Center and retiming all the traffic signal systems within the City.

TR011 City Street Light Renovation

This project consists of renovating the City's existing decorative street lighting facilities.

TR021 Traffic Signals

This project consists of replacing old and outdated traffic signal equipment.

TR022 Traffic Safety Improvements

This project consists of seven traffic related improvements: 1) Overhead Signal Additions, 2) Operational and Safety Improvements, 3) Signal and Delineation, 4) Mastarm Mounted Street Name Signing, 5) Street & Bridge Navigation Lighting, 6) Pedestrian Safety, 7) Railroad Crossing Safety

TR99R Reimbursable Transportation Projects

Work for others funding to be reimbursed by department, business or individuals requesting the work.

BIK20 Hiawatha LRT Trail Lighting/Trail Extension

This project will provide lighting along the LRT trail from 11th Ave. S. to 28th St. E.

BIK24 Major Bike Maintenance Program

Funds for major bicycle maintenance improvements.

SA001 Sanitary Tunnel & Sewer Rehabilitation Program

The Rehab and Repair of Sanitary Sewer pipes, Lift Stations & Tunnels.

SA036 Infiltration & Inflow Removal Program

The focus of this program is to remove Inflow and Infiltration from the sanitary sewer system and redirect this clear water to the storm sewer system and/or other best management practices.

SW004 Implementation of US EPA Storm Water Regulations

This project provides solutions for Stormwater pollution mitigation measures.

SW005 Combined Sewer Overflow Improvements

Construction of stormwater systems so that catch basins and drains in public ROW can be disconnected from the sanitary sewer and reconnected to a storm sewer.



SW011 Storm Drains and Tunnels Rehabilitation Program

The rehab and repair of storm pipes, pump stations and tunnels throughout the City.

SW018 Flood Area 29 & 30 - Fulton Neighborhood

The goal of this project is to protect Fulton neighborhood homes and businesses from flooding by using runoff volume and runoff rate control.

SW030 Alternative Stormwater Management Strategies

Green Infrastructure Projects for Localized Flooding, Drainage Problems and Water Quality Improvement.

SW032 I-35W Storm Tunnel Reconstruction

Construction of 19 new relief tunnels along the existing St. Mary's Tunnel.

SW033 Flood Area 22 - Sibley Field

Use storm water volume reduction to protect homes near Sibley Pond from flooding as a result of the increased runoff.

SW034 Flood Area 21 - Bloomington Pond

Project will increase runoff by disconnecting CSO areas from the sanitary sewer and then use storm water volume reduction to protect homes near Bloomington Pond from flooding as a result of the increased runoff.

SW038 Flood Area 5 - North Minneapolis Neighborhoods

Green Infrastructure project to address street flooding and improve water quality.

SW99R Reimbursable Sewer & Storm Drain Projects

Work to be done for others with 100% recovery from requesting agency.

WTR12 Water Distribution Improvements

Maintain and sustain existing water distribution system across city.

WTR18 Hiawatha Water Maintenance Facility

Replace very old Water East Yard with new facilities at a new location.

WTR23 Treatment Infrastructure Improvements

Maintain viability of existing water infrastructure through regular upgrades.

WTR9R Reimbursable Watermain Projects

Working capital for watermain projects

RMP01 Parking Facilities - Repair and Improvements

This Project continues a dedicated ongoing capital improvement program for the City's existing Off-Street parking program that consists of 15 City owned and operated parking facilities and 8 surface lots.

BUSINESS INFORMATION SERVICES

BIS03 Enterprise Document Management

This project will consolidate multiple document management systems into a single Enterprise Content Management (ECMS) standard.



BIS04 Enterprise Infrastructure Capacity Upgrade

This project will build capacity for the City/Es Information Technology Infrastructure including; voice and data networks, application servers and storage, disaster recovery capabilities, and enterprise-wide support tools through the upgrade and/or addition of hardware, software, and communication pathways. This enhanced infrastructure will support both fixed and mobile connectivity between all City facilities and to all mobile-equipped City personnel and vehicles, both emergency and non-emergency.

BIS06 GIS Application Infrastructure Upgrade

This project upgrades the enterprise Geographic Information System (GIS), development and sharing of GIS Services supporting City business systems, and provides the platform to develop applications that improve the City's ability to provide quality public services.

BIS08 Enterprise Security

This project builds on a Security Program to protect the citizens of Minneapolis and continue to call Minneapolis "A safe place to call home."

BIS12 Mobile Assessor

This project will purchase and implement hand held mobile data collection tools to assist in managing information observed while assessing property values and will improve accuracy and efficiency of this important process.

BIS13 Risk Management & Claims Application System

The City/Es Risk Management and Claims system "PC Comp" will be replaced to ensure continuity of business operations and develop business process improvements through system integration. This project will implement a new application for performing risk management and claims processing as well as develop interfaces for several functions that currently reside outside of the PC Comp system.

BIS14 Land Management System

Funding to assist with the purchase of a Land Management System

BIS15 Enterprise Address System

This project will deliver the functionality needed to create and maintain an official enterprise source of City of Minneapolis addresses and spatial locations.

BIS21 ERP Upgrade

Implement the most current version of PeopleSoft ERP

MISCELLANEOUS PROJECTS

ART01 Art in Public Places

This ongoing program incorporates public art into the City's capital program as standalone artworks or as integrated into public infrastructure.

CDA01 Heritage Park (Van White Bridge & Roadway)

The capital funds will be used to complete construction of Van White Boulevard, 4th St. N., alleys and other public service installations (sidewalks, trees, lights and utilities) within Heritage Park.

CTY02 City Property Reforestation

This is an ongoing Capital Program intended for the reforestation of public facility properties, industrial areas, and commercial corridors.

CTY05 City Hall Elevator Upgrade

Modernization of the existing hydraulic elevator located in the Propert and Evidence Suite of City Hall

FIR11 New Fire Station No. 11



Planning, Design, and Construction of New Fire Station No. 11

MPD02 MPD Property & Evidence Warehouse

To acquire a site and provide suitable facilities for a Property and Evidence Storage Unit to be operated by the Minneapolis Police Department.

PSD03 Facilities - Space Improvements

Ongoing capital improvement program for the modification of interior spaces adhering to City adopted standards for space and furnishings.



Top Third of Projects

Project	Score	Rank
BR109 Camden Bridge Rehabilitation	227.84	1
BR101 Major Bridge Repair and Rehabilitation	226.16	2
PSD11 Energy Conservation and Emission Reduction	223.56	3
SW011 Storm Drains and Tunnels Rehabilitation Program	223.13	4
TR022 Traffic Safety Improvements	221.24	5
SA001 Sanitary Tunnel & Sewer Rehabilitation Program	219.96	6
SA036 Infiltration & Inflow Removal Program	218.67	7
TR021 Traffic Signals	215.92	8
BR111 10th Ave SE Bridge Arch Rehabilitation	212.08	9
PV056 Asphalt Pavement Resurfacing Program	210.28	10
PV004 CSAH Paving Program	208.28	11
MBC01 Life Safety Improvements	208.08	12
MBC02 Mechanical Systems Upgrade	207.92	13
CTY02 City Property Reforestation	207.32	14
BIK20 Hiawatha LRT Trail Lighting/Trail Extension	207.08	15
BR110 Northtown Rail Yard Bridge	206.48	16
SW004 Implementation of US EPA Storm Water Regulations	206.29	17
TR008 Parkway Street Light Replacement	206.24	18
TR010 Traffic Management Systems	204.88	19
PV001 Parkway Paving Program	204.64	20
WTR12 Water Distribution Improvements	204.63	21
PRK03 Shelter - Pool - Site Improvements Program	204.52	22
SWK01 Defective Hazardous Sidewalks	204.44	23
PV061 High Volume Corridor Reconditioning Program	204.08	24
SW005 Combined Sewer Overflow Improvements	202.92	25
ART01 Art in Public Places	202.68	26
CDA01 Heritage Park (Van White Bridge & Roadway)	200.88	27

Middle Third of Projects

Project	Score	Rank
PV059 Major Pavement Maintenance Program	200.40	28
SW030 Alternative Stormwater Management Strategies	198.38	29
BIK24 Major Bike Maintenance Program	197.56	30
PV062 Riverside Ave (Cedar Ave to Franklin Ave E)	197.12	31
TR011 City Street Light Renovation	197.00	32



Middle Third of Projects

Project	Score	Rank
PRK01 Recreation Center and Site Improvements Program	191.76	33
PV021 33rd Ave SE and Talmage Ave	190.52	34
WTR23 Treatment Infrastructure Improvements	189.12	35
BR114 Midtown Corridor Bridge Preservation Program	188.08	36
PRK02 Playground and Site Improvements Program	186.28	37
PV057 Nicollet Ave (31st St E to 40th St E)	185.60	38
RMP01 Parking Facilities - Repair and Improvements	185.13	39
PV064 Garfield Ave (32nd to 33rd St W)	183.88	40
PV007 University Research Park/Central Corridor	182.72	41
PSD01 Facilities - Repair and Improvements	182.68	42
WTR18 Hiawatha Water Maintenance Facility	182.64	43
PV028 Franklin/Cedar/Minnehaha Improvement Project	182.48	44
PRKCP Parks Capital Infrastructure	180.84	45
MBC09 Critical Power Capital Project	178.08	46
PSD03 Facilities - Space Improvements	177.88	47
PRK22 Parking Lot and Lighting Improvement Program	173.28	48
PRK04 Athletic Fields and Site Improvements Program	170.88	49
MBC06 Clock Tower Upgrade	168.12	50
BIS04 Enterprise Infrastructure Capacity Upgrade	162.40	51
SW033 Flood Area 22 - Sibley Field	159.17	52
BIS03 Enterprise Document Management	157.60	53

Bottom Third of Projects

Project	Score	Rank
MPD02 MPD Property & Evidence Warehouse	157.56	54
BIS12 Mobile Assessor	155.88	55
PV038 Winter St NE Residential/Commercial	155.68	56
SW038 Flood Area 5 - North Minneapolis Neighborhoods	151.67	57
SW032 I-35W Storm Tunnel Reconstruction	151.38	58
FIR11 New Fire Station No. 11	151.24	59
PV006 Alley Renovation Program	149.60	60
SW034 Flood Area 21 - Bloomington Pond	149.25	61
SW018 Flood Area 29 & 30 - Fulton Neighborhood	146.83	62
PV068 LaSalle Ave (Grant to 8th)	145.72	63
BIS06 GIS Application Infrastructure Upgrade	144.28	64



CLIC Comprehensive Project Ratings

Highest to Lowest Score - 78 Projects Rated

Bottom Third of Projects

Project	Score	Rank
PV069 Penn Ave S (50th to Crosstown)	142.60	65
BIS13 Risk Management & Claims Application System	140.76	66
PV066 MnDOT Cooperative Projects	134.20	67
CTY01 Restoration of Historic Reception Room	131.96	68
BIS15 Enterprise Address System	127.56	69
MBC04 MBC Elevators	119.20	70
PV067 Nawadaha Blvd & Minnehaha Ave	111.84	71
BIS08 Enterprise Security	105.88	72
CTY05 City Hall Elevator Upgrade	104.84	73
BR112 Nicollet Ave Reopening	99.12	74
BIS14 Land Management System	94.56	75
PV063 Unpaved Alley Construction	91.44	76
BIS21 ERP Upgrade	83.40	77
PV005 Snelling Ave Extension	63.44	78



MISCELLANEOUS PROJECTS

Project	CLIC Score	Rank
ART01 Art in Public Places	202.68	26
CDA01 Heritage Park (Van White Bridge & Roadway)	200.88	27
CTY02 City Property Reforestation	207.32	14
CTY05 City Hall Elevator Upgrade	104.84	73
FIR11 New Fire Station No. 11	151.24	59
MPD02 MPD Property & Evidence Warehouse	157.56	54
PSD03 Facilities - Space Improvements	177.88	47

PARK BOARD

Project	CLIC Score	Rank
PRK01 Recreation Center and Site Improvements Program	191.76	33
PRK02 Playground and Site Improvements Program	186.28	37
PRK03 Shelter - Pool - Site Improvements Program	204.52	22
PRK04 Athletic Fields and Site Improvements Program	170.88	49
PRK22 Parking Lot and Lighting Improvement Program	173.28	48
PRKCP Parks Capital Infrastructure	180.84	45

PUBLIC WORKS DEPARTMENT

BIKE TRAILS

Project	CLIC Score	Rank
BIK20 Hiawatha LRT Trail Lighting/Trail Extension	207.08	15
BIK24 Major Bike Maintenance Program	197.56	30

BRIDGES

Project	CLIC Score	Rank
BR101 Major Bridge Repair and Rehabilitation	226.16	2
BR109 Camden Bridge Rehabilitation	227.84	1
BR110 Northtown Rail Yard Bridge	206.48	16
BR111 10th Ave SE Bridge Arch Rehabilitation	212.08	9
BR112 Nicollet Ave Reopening	99.12	74
BR114 Midtown Corridor Bridge Preservation Program	188.08	36

FACILITY IMPROVEMENTS

Project	CLIC Score	Rank
PSD01 Facilities - Repair and Improvements	182.68	42
PSD11 Energy Conservation and Emission Reduction	223.56	3

PARKING RAMPS



Project	CLIC Score	Rank
RMP01 Parking Facilities - Repair and Improvements	185.13	39

SANITARY SEWERS

Project	CLIC Score	Rank
SA001 Sanitary Tunnel & Sewer Rehabilitation Program	219.96	6
SA036 Infiltration & Inflow Removal Program	218.67	7

SIDEWALKS

Project	CLIC Score	Rank
SWK01 Defective Hazardous Sidewalks	204.44	23

STORM SEWERS

Project	CLIC Score	Rank
SW004 Implementation of US EPA Storm Water Regulations	206.29	17
SW005 Combined Sewer Overflow Improvements	202.92	25
SW011 Storm Drains and Tunnels Rehabilitation Program	223.13	4
SW018 Flood Area 29 & 30 - Fulton Neighborhood	146.83	62
SW030 Alternative Stormwater Management Strategies	198.38	29
SW032 I-35W Storm Tunnel Reconstruction	151.38	58
SW033 Flood Area 22 - Sibley Field	159.17	52
SW034 Flood Area 21 - Bloomington Pond	149.25	61
SW038 Flood Area 5 - North Minneapolis Neighborhoods	151.67	57

STREET PAVING

Project	CLIC Score	Rank
PV001 Parkway Paving Program	204.64	20
PV004 CSAH Paving Program	208.28	11
PV005 Snelling Ave Extension	63.44	78
PV006 Alley Renovation Program	149.60	60
PV007 University Research Park/Central Corridor	182.72	41
PV021 33rd Ave SE and Talmage Ave	190.52	34
PV028 Franklin/Cedar/Minnehaha Improvement Project	182.48	44
PV038 Winter St NE Residential/Commercial	155.68	56
PV056 Asphalt Pavement Resurfacing Program	210.28	10
PV057 Nicollet Ave (31st St E to 40th St E)	185.60	38
PV059 Major Pavement Maintenance Program	200.40	28
PV061 High Volume Corridor Reconditioning Program	204.08	24
PV062 Riverside Ave (Cedar Ave to Franklin Ave E)	197.12	31
PV063 Unpaved Alley Construction	91.44	76
PV064 Garfield Ave (32nd to 33rd St W)	183.88	40



Project	CLIC Score	Rank
PV066 MnDOT Cooperative Projects	134.20	67
PV067 Nawadaha Blvd & Minnehaha Ave	111.84	71
PV068 LaSalle Ave (Grant to 8th)	145.72	63
PV069 Penn Ave S (50th to Crosstown)	142.60	65

TRAFFIC CONTROL & STREET LIGHTING

Project	CLIC Score	Rank
TR008 Parkway Street Light Replacement	206.24	18
TR010 Traffic Management Systems	204.88	19
TR011 City Street Light Renovation	197.00	32
TR021 Traffic Signals	215.92	8
TR022 Traffic Safety Improvements	221.24	5

WATER INFRASTRUCTURE

Project	CLIC Score	Rank
WTR12 Water Distribution Improvements	204.63	21
WTR18 Hiawatha Water Maintenance Facility	182.64	43
WTR23 Treatment Infrastructure Improvements	189.12	35

MUNICIPAL BUILDING COMMISSION

Project	CLIC Score	Rank
CTY01 Restoration of Historic Reception Room	131.96	68
MBC01 Life Safety Improvements	208.08	12
MBC02 Mechanical Systems Upgrade	207.92	13
MBC04 MBC Elevators	119.20	70
MBC06 Clock Tower Upgrade	168.12	50
MBC09 Critical Power Capital Project	178.08	46

BUSINESS INFORMATION SERVICES

Project	CLIC Score	Rank
BIS03 Enterprise Document Management	157.60	53
BIS04 Enterprise Infrastructure Capacity Upgrade	162.40	51
BIS06 GIS Application Infrastructure Upgrade	144.28	64
BIS08 Enterprise Security	105.88	72
BIS12 Mobile Assessor	155.88	55
BIS13 Risk Management & Claims Application System	140.76	66
BIS14 Land Management System	94.56	75
BIS15 Enterprise Address System	127.56	69



Minneapolis
City of Lakes

CLIC Project Ratings by Commission/Board/Department

Maximum Score of 300, Rank out of 78 Projects Rated

Project	CLIC Score	Rank
BIS21 ERP Upgrade	83.40	77

2010 CLIC General Comments

Bike Trails

CLIC is committed to keeping the city's leadership in bicycle trails and street lanes. Our concern is that the past and future bicycle funding proposals demand a maintenance budget of \$70,000 to \$100,000 per year. BIK24 (Major Bike Maintenance Program) is a first step to address long-term capital maintenance issues. However, in order for the bikeway system to remain viable, safe, and functional, the short-term operating needs must be addressed. The Bicycle Advisory Committee (BAC), for the past four years, has had the responsibility to develop funding options like licensing, naming rights, fundraising, etc. CLIC would request that this BAC report be prepared for the Mayor and City Council by early fall with some funding options that could be implemented to aid in leveraging the city's operating budget.

Additionally, we foresee a need for auto, bicycle and pedestrian education on the etiquette and rules of the road (and paths) for the safe comingling of these varied means of transportation. CLIC would like the City to establish a comprehensive plan to disseminate this information.

Business Information Services

The presentation quality this year was vastly superior to past efforts! 3 of the 9 projects have no change in Operating Expense; 6 of 9 have significant increases in Operating Expense. We recognize there are significant efficiencies gained as other departments adopt new operating systems. In future years please attempt to quantify some of these efficiencies.

Capital Funding Levels

Overall, CLIC appreciates the City's response to current fiscal challenges. Departments have adhered to significant restraint in capital submissions and requested funding levels. CLIC respects the "fiscal realist" approach as well as tax/ratepayers' limited capacity to pay for infrastructure improvements. Nonetheless, CLIC notes the one-time use of Hilton Hotel Legacy Funds for the Accelerated Infrastructure Program. Some members still question the wisdom of using "legacy" funds to repair infrastructure.

Leaving that issue aside CLIC wishes to remind the Mayor and City Council of the advisory comment contained in the 2008 CLIC Report, "CLIC views its role as a watchdog charged with maintaining a healthy Minneapolis capital infrastructure. CLIC does not wish to facilitate future funding gaps by recommending lower-than-adequate annual funding levels, nor does it wish to shift costs of deferred capital infrastructure onto future generations of taxpayers and ratepayers." CLIC is once again forced to pose the question, "Are we funding the City into another large capital infrastructure gap that will have to be paid for by the next generation?"

2010 CLIC General Comments

Park Board

CLIC commends the Park Board for providing detailed and informative proposals, continued engagement with the CLIC process, and their work with public/private partnerships. We encourage the Park Board to continue to seek areas where collaboration will assist their mission and help them meet the goals of their Comprehensive Plan.

Water

CLIC recommends that present and future water proposals have a rate pro forma component tied to each proposal in order to clearly delineate the impact of the project on the current rates. This information will allow CLIC to establish a cost benefit analysis and payback examination to assist in prioritizing the impact on Minneapolis and the appropriate suburban rate-payers. In addition, the rate proposal pro forma needs to be determined by the Minneapolis Water Department. Clearly, the Water Department is responsible and accountable for the rate charged.

The City needs to consider developing a different method of charging water users. As many in our city move more and more to reduction through conservation, the existing method of charging, based on use, begins to breakdown and can no longer maintain the great water that the city delivers to its residents. Consideration might include minimum charges to maintain the quality and possible additional charges for those who continue to be large users.

In general, all projects that impact utility rates should be determined by their respective department.

2010 Human Development Task Force Comments

BIS14 Land Management System

BIS15 Enterprise Address System

While both projects make sense, there appears to be a lack of coordination with other agencies (i.e. County) and within the city departments (Utility Billing, Public Safety, Assessor, Building Inspections, etc...). Extra effort should be made to enhance the proposal, including having other departments and/or agencies sign-on in support before projects move forward.

CTY01 Restoration of Historic Reception Room

CLIC continues to be sensitive to the beauty, value and potential use of the Historic Reception Room as a meeting and gathering space for both public and private events. To this end, CLIC appreciates the MBC's work in seeking a grant from the Minnesota Historical Society to cover design costs, and continues to encourage the MBC to seek contributions for the renovations from outside donors.

Given MBC's decision to scale back the project in the interest of fiscal responsibility and exclude restoration of the Historic Mayor's Office at this time, CLIC would like to see the Mechanical and Life Safety Upgrades, set forth in MBC01 and MBC02, carried out in a manner that preserves the integrity of both the Historic Reception Room and the Historic Mayor's Office. In the future when funds become available, the office can be restored to its former historic beauty to match the anticipated splendor of the Historic Reception Room. For example, CLIC would like the Commission to ensure that, when the new HVAC system is installed, it is carried out in such a way as to leave the significant Architectural Details in both the Reception Room and the Mayor's office intact. While we recognize that this is an added expense, CLIC believes that a collaborative effort to preserve and renovate the rooms does contribute to City Goals.

CTY02 City Property Reforestation

Because of the City owned land that is the targeted area of this project, we believe it is essential to create an ongoing tree watering program in order to avoid the loss of a high percentage of these trees.

FIR11 New Fire Station No. 11

CLIC found the proposal for relocation of Fire Station 11 compelling. The current building is old, inefficient, and hazardous materials response equipment must be stored in the basement. Moreover, the station is located on a residential street, which slows response times considerably.

Relocating the station to the nearby East Side Yard, soon to be vacated by the water facility (WTR18), makes sense, mainly because of improved access to Hennepin Avenue. CLIC appreciates efforts to reduce design costs by using new Fire Station 14 in North Minneapolis as a model, and notes a significant reduction in operating costs for a new building.

2010 Human Development Task Force Comments

Nonetheless, CLIC is sensitive to issues of cost, and hopes that further conceptualization of this project will include careful attention to costs, collaboration with other entities, and any other efficiency that may be captured. CLIC also notes that building a new station leaves the City with a new building to run and an old one to manage. It is hoped that the question of what to do with the old building will be addressed early in the process so that inefficiencies may be avoided.

PRKDT Diseased Tree Removal

CLIC believes that success in the war against emerging tree pests and disease infestations will require coordinated planning and response among the Park Board, City departments, research experts, residents and business owners. It appears likely that additional funding will be required for an accelerated ash tree removal program. The Park Board has nearly completed its GIS inventory of boulevard trees in Minneapolis, but data inventory of private and parkland trees will require additional time and resources. Since truly no city is an island, CLIC looks forward to reports of coordination between Minneapolis, the Park Board, the State and other jurisdictions.

PSD03 Facilities - Space Improvements

CLIC has been impressed by improvements in use of space, functionality and ergonomics, plus reductions in workers' compensation claims achieved by PSD03. In particular, the million-dollar cost reduction achieved by relocating the City Attorney's office has caused our group to hope for more of the same.

This year, CLIC learned that the City will pay \$12 Million through 2016 for space it leases from other entities (Crown Roller Building, Trittech, Flour Exchange, and Grain Exchange.) CLIC understands that some/much of this space is under-utilized and hopes that the guiding principles of PSD03 might be applied to this leased space so that some of it could be let go or subleased where practical and in line with City goals and strategies. Bearing in mind that the City may soon be offered a large, mostly vacant structure in the vicinity of Government Plaza, CLIC has requested a detailed report of City leased space and costs, in the belief that careful review might reveal ways to mitigate some of these lease expenses.

PSD11 Energy Conservation and Emission Reduction

As in previous years, CLIC favors those projects that effectively reduce operational costs through the reduction of energy use/needs. Once the conservation projects have been determined utilizing the \$1.9 Million Energy Efficiency and Conservation Block Grant (EECBG), Stimulus Grants for Facility Energy Audits and Retrofits, CLIC supports an increase in funding in years 2012 and beyond as long as the department has projects that qualify under the return on investment strategy of 5 years or less.

Cost savings, notably insurance costs, as a result of this program, are alluded to but not expressly reflected in the proposal. Specifics would be appreciated.

2010 Human Development Task Force Comments

SW005 Combined Sewer Overflow Improvements

CLIC continues to support the Combined Sewer Overflow Improvements project. We view the investment as positive in lieu of the potential Metropolitan Council Environmental Services (MCES) I&I Surcharge that could be imposed by the Met Council. We are concerned about possible changes that may transpire upon expiration of the current program in 2012 and hope that improvements made to the system have not only improved the water quality of the Mississippi, but have also reduced the City's exposure to the potential MCES I&I "surcharge."

We encourage the department to seek out other projects and agencies to collaborate with on capital projects to reduce overall cost to these projects.

SW011 Storm Drains and Tunnels Rehabilitation Program Increase

CLIC had planned to write just one stormwater/sewer comment, noting that efforts to remove fresh water from the sanitary sewer system result in less water treatment and help avoid significant financial penalties from Met Council.

However, a late request for nearly \$21M to cover storm sewer repairs beyond the initial request of \$23M by 2015, with more to come in the following five years, raised numerous questions, not only about this project but others as well.

(Surface Water and Sewers Director Lisa Cerney's memo describing "changes in the system since completion of the 2004 Tunnel Assessment" is included with this comment. Public Works, in consultation with Finance and after review of the Stormwater funds' cash position have recommended the increases so that work on seriously deteriorated tunnels can begin immediately).

First, regarding the sanitary sewer/fresh water issue: it is our understanding that staff is currently seeking evidence-based, numerical guidance about the minimum water flow required to prevent sludge buildup in the sanitary sewer system. In anticipation of this information, we suggest the City begin a conversation, internally and with Met Council, about what will happen when that amount is reached. If our sanitary sewer system requires a certain amount of flow in order to function, can some of the flow come from fresh water? If our storm sewer system can't take on more fresh water, is it better to send it through the sanitary system and pay the fines?

Second, CLIC members realize that the storm sewer system is in disrepair, but again requests specific guidance. Is climate science taken into consideration, so that we can rebuild the system to meet future as well as current needs? Can alternative stormwater management strategies mitigate some of these potential costs? CLIC notes that surface features cost far less than underground features, and their maintenance could become part of maintaining the City's famed green spaces, rather than an ongoing public works construction project. Without numbers and options, it is difficult to evaluate this very large funding request.

2010 Human Development Task Force Comments

Additionally, CLIC wonders how the public might be brought into discussion of a rather significant additional debt that the City is taking on in order to make these repairs.

Other Stormwater Projects (SW032 & SW038 used as examples)

CLIC observes that while vast amounts are slated to be spent on the storm sewer system as a whole, several specific stormwater projects seem to languish in “almost-recommended” territory. A clearer strategic understanding of stormwater best practices and City plans (requested in the comment for SW011) might help the group discern which of these additional projects are most worthy. Put very briefly, the question is “How and to what extent can we use surface stormwater features to avoid expensive repairs/construction costs for underground pipes?”

Two examples:

The I-35 tunnel project (SW032) receives mediocre ratings each year. Could a surface approach to stormwater in the neighborhoods surrounding I-35 eliminate the need for building a larger tunnel? CLIC is mindful of the lack of research on this subject, but suggests that gathering numbers might help this project find its way to a higher ranking—either by verifying that a new tunnel is the only option, or by presenting surface options that might help mitigate the cost.

The **flood map of North Minneapolis (SW038)** shows a diagonal pattern that moves toward Crystal Lake. Would a set of stormwater/walking/biking features solve the problem and add value to the neighborhood in the same way that Minnehaha creek adds value to South Minneapolis?

Finally, CLIC notes that the Stormwater Capital Requests do not seem to indicate research funding. If participation in State, Federal or Academic research is within the City’s scope, it could help cover construction costs, or provide new information (hopefully soon!) to help us make good decisions and maintain our leading edge in sustainable practices, CLIC strongly encourages such participation.

2010 Transportation Task Force Comments

BIK20 Hiawatha LRT Trail Lighting/Trail Extension

Since CLIC's last report, there have been additional assaults and a fatality on this unlit trail. We strongly recommend that this project be funded and completed in 2010.

BR101 Major Bridge Repair and Rehabilitation

Bridges continue to get CLIC's attention. This is one of the Committee's highest rated programs, and one of only six projects or programs to be voted both "Critical" in Priority and "Strong" in Contribution to City Goals. CLIC hopes that the City will find the necessary resources to do more of these major bridge repairs and rehabilitations—and sooner.

BR109 Camden Bridge Rehabilitation

This Camden Mississippi River Bridge is a longtime highly rated project of CLIC, and the Committee is once again most pleased to highly support completion of this bridge's rehabilitation. It serves multiple communities, provides a much-needed transportation link, and highly leverages external funds; all while taking into account both public safety and the environment.

BR110 Northtown Rail Yard Bridge

While the existing St. Anthony Parkway Bridge is definitely structurally deficient and needs replacement, it is also certainly architecturally significant and deserves preservation. CLIC suggests the City consider preserving the old bridge near the new bridge, perhaps as a pedestrian and bicycle thoroughfare.

BR112 Nicollet Ave Reopening

CLIC wants Nicollet Avenue reopened, but without control of the K-Mart site or even a plan to gain control, we view this request as merely a placeholder. CLIC requests that this project be dropped from the Public Works program until the key element, an agreement with K-Mart and other stakeholders which will allow the area to be re-developed, is in place.

BR114 Midtown Corridor Bridge Preservation Program

Along with the Milwaukee Road Depot, the Midtown bridge corridor is a living reminder of Minneapolis' railway legacy. CLIC supports the maintenance and rehabilitation of all of the city- and county-owned bridges along this former railway. Maybe some of the bridges will be rehabilitated for full-traffic service, and maybe some of them will be reserved for pedestrians and bicycles only.

PV005 Snelling Ave Extension

As we pointed out in our 2009 report, Staff is unable to explain how to fund the acquisition and relocation costs associated with this project. While it is a great idea to revitalize the area, it is just that: an idea. CPED should come through with the resources necessary to implement the plan.

2010 Transportation Task Force Comments

PV021 33rd Ave SE and Talmage Ave

PV038 Winter Street NE Residential/Commercial

These City streets have never been paved. The current oiled dirt roads are substandard based upon the City's paving guidelines. Residential and commercial owners in these impacted areas live with a deteriorated roadway and a decaying curb and gutter system which impairs the effectiveness of the movement of storm water in the area. These streets are among the worst in the City and each year there are increasing maintenance costs. Because these projects are street reconstruction, they are more costly than the renovation projects presented to CLIC, but a necessary expense for the overall health of the City's infrastructure.

RMP01 Parking Facilities – Repair and Improvements

CLIC is in favor of continuing a review of the feasibility of selling more of the city's ramp assets. In addition, many of the ramps that were sold in 2008 established successful marketing campaigns. CLIC requests that the Mayor and City Council be informed of comparisons and examination of how the present city owned ramps are marketed and what marketing strategies could be implemented to increase revenue. CLIC wants to see a comprehensive profit and loss statement for the parking ramps, in order to accurately determine the appropriateness of this project. This request was also made last year.

TR008 Parkway Street Light Replacement

In the spirit of what a capital investment should accomplish (long-term economies), CLIC thinks the Parkway Street Light Replacement project should include LED technology even if the LED fixtures and lamps come at a higher initial cost.

TR010 Traffic Management Systems

TR021 Traffic Signals

TR022 Traffic Safety Improvements

We applaud these projects, which successfully leverage Federal, State and County resources.



Capital Budget Detail for Funded Projects
CLIC Recommended Budget

		Budget in Thousands	2011	2012	2013	2014	2015	Total	
MUNICIPAL BUILDING COMMISSION	MBC01 Life Safety Improvements	Net Debt Bonds	200	200	340	200	300	1,240	
		Total	200	200	340	200	300	1,240	
	MBC02 Mechanical Systems Upgrade	Net Debt Bonds	640	500	645	645	500	2,930	
		Total	640	500	645	645	500	2,930	
	MBC06 Clock Tower Upgrade	Net Debt Bonds	0	36	839	0	0	875	
		Total	0	36	839	0	0	875	
	MBC09 Critical Power Capital Project	Net Debt Bonds	0	0	980	980	0	1,960	
		Total	0	0	980	980	0	1,960	
	CTY01 Restoration of Historic Reception Room	Net Debt Bonds	0	0	462	0	0	462	
		Total	0	0	462	0	0	462	
Total for Municipal Building Commission			840	736	3,266	1,825	800	7,467	
LIBRARY FUNDING - HENNEPIN COUNTY SYSTEM	LIB01 Library Merger Funding Commitments	Net Debt Bonds	1,040	0	0	0	0	1,040	
		Total	1,040	0	0	0	0	1,040	
	Total for Library Funding			1,040	0	0	0	0	1,040
PARK BOARD	PRK01 Recreation Center and Site Improvements Program	Net Debt Bonds	0	2,000	2,000	0	0	4,000	
		Park Capital Levy	345	350	250	0	450	1,395	
		Total	345	2,350	2,250	0	450	5,395	
	PRK02 Playground and Site Improvements Program	Net Debt Bonds	0	0	0	0	650	650	
		Park Capital Levy	350	250	0	750	715	2,065	
		Total	350	250	0	750	1,365	2,715	
	PRK03 Shelter - Pool - Site Improvements Program	Net Debt Bonds	2,000	0	0	1,500	0	3,500	
		Park Capital Levy	400	600	500	0	0	1,500	
		Other Local Governments	500	500	500	0	0	1,500	
		Total	2,900	1,100	1,000	1,500	0	6,500	
	PRK04 Athletic Fields and Site Improvements Program	Net Debt Bonds	0	0	0	500	1,350	1,850	
		Park Capital Levy	200	200	650	650	0	1,700	
		Total	200	200	650	1,150	1,350	3,550	
	PRK22 Parking Lot and Lighting Improvement Program	Park Capital Levy	105	0	0	0	35	140	
		Total	105	0	0	0	35	140	
PRKCP Parks Capital Infrastructure	Park Capital Levy	100	100	100	100	300	700		
	Total	100	100	100	100	300	700		
PRKDT Diseased Tree Removal	Special Assessments	500	500	500	500	500	2,500		
	Total	500	500	500	500	500	2,500		
Total for Park Board			4,500	4,500	4,500	4,000	4,000	21,500	
PUBLIC WORKS DEPARTMENT	FACILITY IMPROVEMENTS	PSD01 Facilities - Repair and Improvements	Net Debt Bonds	1,125	1,075	830	1,115	1,200	5,345
			Total	1,125	1,075	830	1,115	1,200	5,345
		PSD11 Energy Conservation and Emission Reduction	Net Debt Bonds	300	500	500	500	500	2,300
	Total		300	500	500	500	500	2,300	
	Total for FACILITY IMPROVEMENTS			1,425	1,575	1,330	1,615	1,700	7,645
STREET PAVING	PV001 Parkway Paving Program	Net Debt Bonds	0	500	500	700	475	2,175	



Capital Budget Detail for Funded Projects
CLIC Recommended Budget

**PUBLIC
WORKS
DEPARTMENT**

		Budget in Thousands	2011	2012	2013	2014	2015	Total
STREET PAVING	PV001 Parkway Paving Program	Special Assessments	0	50	50	50	50	200
		Transfer from Special Revenue Funds	150	150	150	0	0	450
		Total	150	700	700	750	525	2,825
	PV004 CSAH Paving Program	Net Debt Bonds	0	1,000	1,000	1,850	1,850	5,700
		Municipal State Aid	850	0	0	0	0	850
		Special Assessments	675	750	750	750	750	3,675
		Total	1,525	1,750	1,750	2,600	2,600	10,225
	PV006 Alley Renovation Program	Net Debt Bonds	0	0	0	0	200	200
		Special Assessments	67	67	67	0	67	268
		Transfer from Special Revenue Funds	200	200	200	0	0	600
		Total	267	267	267	0	267	1,068
	PV007 University Research Park/Central Corridor	Municipal State Aid	0	0	0	0	2,150	2,150
		Special Assessments	0	0	325	325	0	650
		Stormwater Revenue	0	0	1,150	400	200	1,750
		Federal Government Grants	0	0	7,000	0	3,600	10,600
		State Government Grants	0	0	6,804	0	6,500	13,304
		Other Local Governments	0	0	13,566	8,140	32,400	54,106
	Total	0	0	28,845	8,865	44,850	82,560	
	PV021 33rd Ave SE and Talmage Ave	Net Debt Bonds	0	495	1,650	0	0	2,145
		Municipal State Aid	0	490	480	0	0	970
		Special Assessments	0	670	315	0	0	985
		Stormwater Revenue	0	110	110	0	0	220
		Total	0	1,765	2,555	0	0	4,320
	PV028 Franklin/Cedar/Minnehaha Improvement Project	Net Debt Bonds	355	0	0	0	0	355
		Municipal State Aid	365	0	0	0	0	365
		Special Assessments	80	0	0	0	0	80
		Federal Government Grants	1,835	0	0	0	0	1,835
Other Local Governments		660	0	0	0	0	660	
Total	3,295	0	0	0	0	3,295		
PV038 Winter St NE Residential/Commercial	Net Debt Bonds	0	0	0	3,200	0	3,200	
	Special Assessments	0	0	0	2,040	0	2,040	
	Stormwater Revenue	0	0	0	105	0	105	
	Total	0	0	0	5,345	0	5,345	
PV056 Asphalt Pavement Resurfacing Program	Net Debt Bonds	400	400	781	2,019	2,400	6,000	
	Municipal State Aid	500	500	500	500	500	2,500	
	Special Assessments	1,500	1,500	1,700	1,300	1,500	7,500	



Capital Budget Detail for Funded Projects
CLIC Recommended Budget

PUBLIC WORKS DEPARTMENT

		Budget in Thousands							Total
		2011	2012	2013	2014	2015			
STREET PAVING	PV056 Asphalt Pavement Resurfacing Program	Transfer from Special Revenue Funds	2,000	2,000	2,000	0	0	6,000	
		Total	4,400	4,400	4,981	3,819	4,400	22,000	
	PV057 Nicollet Ave (31st St E to 40th St E)	Net Debt Bonds	0	2,754	1,139	0	0	3,893	
		Municipal State Aid	0	3,067	2,960	0	0	6,027	
		Special Assessments	0	985	985	0	0	1,970	
		Stormwater Revenue	0	175	175	0	0	350	
		Water Revenue	0	110	110	0	0	220	
		Total	0	7,091	5,369	0	0	12,460	
	PV059 Major Pavement Maintenance Program	Net Debt Bonds	1,000	1,000	800	0	0	2,800	
		Total	1,000	1,000	800	0	0	2,800	
	PV061 High Volume Corridor Reconditioning Program	Net Debt Bonds	330	75	110	520	2,200	3,235	
		Municipal State Aid	0	0	500	1,700	500	2,700	
		Special Assessments	250	250	250	530	530	1,810	
		Transfer from Special Revenue Funds	500	500	0	0	0	1,000	
		Total	1,080	825	860	2,750	3,230	8,745	
	PV062 Riverside Ave (Cedar Ave to Franklin Ave E)	Net Debt Bonds	1,985	3,062	0	0	0	5,047	
		Municipal State Aid	2,140	1,818	0	0	0	3,958	
		Special Assessments	825	825	0	0	0	1,650	
		Stormwater Revenue	320	325	0	0	0	645	
		Total	5,270	6,030	0	0	0	11,300	
	PV064 Garfield Ave (32nd to 33rd St W)	Net Debt Bonds	375	0	0	0	0	375	
		Total	375	0	0	0	0	375	
PV99R Reimbursable Paving Projects	Reimbursements	3,500	3,500	3,500	3,500	3,500	17,500		
	Total	3,500	3,500	3,500	3,500	3,500	17,500		
Total for STREET PAVING		20,862	27,328	49,627	27,629	59,372	184,818		
SIDEWALKS	SWK01 Defective Hazardous Sidewalks	Net Debt Bonds	215	225	235	245	255	1,175	
		Special Assessments	2,665	2,795	2,925	3,070	3,215	14,670	
		Total	2,880	3,020	3,160	3,315	3,470	15,845	
	Total for SIDEWALKS		2,880	3,020	3,160	3,315	3,470	15,845	
BRIDGES	BR101 Major Bridge Repair and Rehabilitation	Net Debt Bonds	300	300	400	400	400	1,800	
		Total	300	300	400	400	400	1,800	
	BR109 Camden Bridge Rehabilitation	Municipal State Aid	845	0	0	0	0	845	
		Total	845	0	0	0	0	845	
	BR110 Northtown Rail Yard Bridge	Net Debt Bonds	2,303	232	0	0	0	2,535	
		Municipal State Aid	5,125	0	0	0	0	5,125	
		Special Assessments	330	0	0	0	0	330	
		Stormwater Revenue	40	0	0	0	0	40	
		Federal Government Grants	8,960	0	0	0	0	8,960	



Capital Budget Detail for Funded Projects
CLIC Recommended Budget

PUBLIC WORKS DEPARTMENT

		Budget in Thousands	2011	2012	2013	2014	2015	Total	
BRIDGES	BR110 Northtown Rail Yard Bridge	State Government Grants	7,600	0	0	0	0	7,600	
		Other Miscellaneous Revenues	1,000	0	0	0	0	1,000	
		Total	25,358	232	0	0	0	25,590	
	BR111 10th Ave SE Bridge Arch Rehabilitation	Net Debt Bonds	0	0	1,200	0	0	1,200	
		Municipal State Aid	0	0	2,195	0	0	2,195	
		Federal Government Grants	0	0	7,605	0	0	7,605	
		Total	0	0	11,000	0	0	11,000	
	BR114 Midtown Corridor Bridge Preservation Program	Net Debt Bonds	0	0	630	0	1,000	1,630	
		Federal Government Grants	0	0	1,000	0	0	1,000	
		Other Miscellaneous Revenues	0	0	370	0	1,000	1,370	
		Total	0	0	2,000	0	2,000	4,000	
	Total for BRIDGES		26,503	532	13,400	400	2,400	43,235	
	TRAFFIC CONTROL & STREET LIGHTING	TR008 Parkway Street Light Replacement	Net Debt Bonds	150	150	150	350	350	1,150
			Transfer from Special Revenue Funds	150	150	150	0	0	450
			Total	300	300	300	350	350	1,600
TR010 Traffic Management Systems		Net Debt Bonds	25	25	0	0	200	250	
		Municipal State Aid	50	50	0	0	250	350	
		Federal Government Grants	400	400	0	0	2,750	3,550	
		Hennepin County Grants	50	50	0	0	500	600	
		Total	525	525	0	0	3,700	4,750	
TR011 City Street Light Renovation		Net Debt Bonds	100	100	100	350	350	1,000	
		Transfer from Special Revenue Funds	900	900	900	0	0	2,700	
		Total	1,000	1,000	1,000	350	350	3,700	
TR021 Traffic Signals		Net Debt Bonds	500	665	200	285	325	1,975	
		Municipal State Aid	530	530	0	125	325	1,510	
		Federal Government Grants	2,400	2,400	0	0	0	4,800	
		Hennepin County Grants	400	400	0	125	245	1,170	
		Total	3,830	3,995	200	535	895	9,455	
TR022 Traffic Safety Improvements		Net Debt Bonds	565	270	330	455	490	2,110	
		Municipal State Aid	175	755	695	425	225	2,275	
		Federal Government Grants	220	835	500	0	500	2,055	
		Hennepin County Grants	215	636	150	1,110	890	3,001	
		Total	1,175	2,496	1,675	1,990	2,105	9,441	
TR99R Reimbursable Transportation Projects	Reimbursements	600	600	600	600	600	3,000		
	Total	600	600	600	600	600	3,000		
Total for TRAFFIC CONTROL & STREET LIGHTING		7,430	8,916	3,775	3,825	8,000	31,946		



Capital Budget Detail for Funded Projects
CLIC Recommended Budget

PUBLIC WORKS DEPARTMENT

		Budget in Thousands	2011	2012	2013	2014	2015	Total
BIKE TRAILS	BIK20 Hiawatha LRT Trail Lighting/Trail Extension	Net Debt Bonds	0	0	0	375	0	375
		Federal Government Grants	0	0	0	1,000	0	1,000
		Total	0	0	0	1,375	0	1,375
	BIK24 Major Bike Maintenance Program	Transfer from Special Revenue Funds	100	100	100	0	0	300
		Total	100	100	100	0	0	300
Total for BIKE TRAILS		100	100	100	1,375	0	1,675	
SANITARY SEWERS	SA001 Sanitary Tunnel & Sewer Rehabilitation Program	Sanitary Bonds	1,000	1,000	1,000	1,000	1,000	5,000
		Total	1,000	1,000	1,000	1,000	1,000	5,000
	SA036 Infiltration & Inflow Removal Program	Sanitary Bonds	4,000	5,500	6,000	6,000	6,000	27,500
		Total	4,000	5,500	6,000	6,000	6,000	27,500
	Total for SANITARY SEWERS		5,000	6,500	7,000	7,000	7,000	32,500
STORM SEWERS	SW004 Implementation of US EPA Storm Water Regulations	Stormwater Revenue	250	250	250	250	250	1,250
		Total	250	250	250	250	250	1,250
	SW005 Combined Sewer Overflow Improvements	Stormwater Bonds	2,500	1,500	1,500	1,500	1,500	8,500
		Total	2,500	1,500	1,500	1,500	1,500	8,500
	SW011 Storm Drains and Tunnels Rehabilitation Program	Stormwater Bonds	8,000	7,300	7,800	7,500	6,400	37,000
		Stormwater Revenue	1,800	1,000	1,500	1,500	1,500	7,300
		Total	9,800	8,300	9,300	9,000	7,900	44,300
	SW018 Flood Area 29 & 30 - Fulton Neighborhood	Stormwater Bonds	0	0	0	900	1,055	1,955
		Other Local Governments	0	0	0	2,388	5,525	7,913
		Total	0	0	0	3,288	6,580	9,868
	SW030 Alternative Stormwater Management Strategies	Stormwater Revenue	1,000	1,000	1,000	1,000	1,000	5,000
		Total	1,000	1,000	1,000	1,000	1,000	5,000
	SW032 I-35W Storm Tunnel Reconstruction	Stormwater Bonds	0	0	0	0	1,000	1,000
		Total	0	0	0	0	1,000	1,000
	SW033 Flood Area 22 - Sibley Field	Stormwater Revenue	0	280	0	0	0	280
		Other Local Governments	0	2,735	0	0	0	2,735
		Total	0	3,015	0	0	0	3,015
	SW034 Flood Area 21 - Bloomington Pond	Stormwater Revenue	0	0	445	0	0	445
		Other Local Governments	0	0	4,395	0	0	4,395
		Total	0	0	4,840	0	0	4,840
SW038 Flood Area 5 - North Minneapolis Neighborhoods	Stormwater Bonds	0	0	3,680	4,500	5,400	13,580	
	Other Local Governments	0	0	320	0	0	320	
	Total	0	0	4,000	4,500	5,400	13,900	
SW99R Reimbursable Sewer & Storm Drain Projects	Reimbursements	3,000	3,000	3,000	3,000	3,000	15,000	
	Total	3,000	3,000	3,000	3,000	3,000	15,000	
Total for STORM SEWERS		16,550	17,065	23,890	22,538	26,630	106,673	
WATER INFRASTRUCTURE	WTR12 Water Distribution Improvements	Water Revenue	1,000	1,500	1,500	2,000	2,000	8,000
		Total	1,000	1,500	1,500	2,000	2,000	8,000



Capital Budget Detail for Funded Projects
CLIC Recommended Budget

		Budget in Thousands	2011	2012	2013	2014	2015	Total	
PUBLIC WORKS DEPARTMENT	WATER INFRASTRUCTURE	WTR18 Hiawatha Water Maintenance Facility	Water Bonds	0	0	0	0	3,000	3,000
		Total	0	0	0	0	3,000	3,000	
		WTR23 Treatment Infrastructure Improvements	Water Bonds	3,000	3,000	3,000	3,000	3,000	15,000
	Total	3,000	3,000	3,000	3,000	3,000	15,000		
	WTR9R Reimbursable Watermain Projects	Reimbursements	2,000	2,000	2,000	2,000	2,000	10,000	
		Total	2,000	2,000	2,000	2,000	2,000	10,000	
	Total for WATER INFRASTRUCTURE			6,000	6,500	6,500	7,000	10,000	36,000
	PARKING RAMPS	RMP01 Parking Facilities - Repair and Improvements	Parking Bonds	1,700	1,700	0	0	0	3,400
			Total	1,700	1,700	0	0	0	3,400
		Total for PARKING RAMPS			1,700	1,700	0	0	0
Total for Public Works			88,450	73,236	108,782	74,697	118,572	463,737	

BUSINESS INFORMATION SERVICES	BIS03 Enterprise Document Management	Net Debt Bonds	100	250	100	100	250	800	
		Total	100	250	100	100	250	800	
	BIS04 Enterprise Infrastructure Capacity Upgrade	Net Debt Bonds	450	450	450	450	450	2,250	
		Total	450	450	450	450	450	2,250	
	BIS06 GIS Application Infrastructure Upgrade	Net Debt Bonds	50	50	50	50	50	250	
		Total	50	50	50	50	50	250	
	BIS12 Mobile Assessor	Net Debt Bonds	150	0	0	0	0	150	
		Total	150	0	0	0	0	150	
	BIS13 Risk Management & Claims Application System	Net Debt Bonds	250	0	0	0	0	250	
		Total	250	0	0	0	0	250	
	Total for Business Information Services			1,000	750	600	600	750	3,700

MISCELLANEOUS PROJECTS	ART01 Art in Public Places	Net Debt Bonds	307	346	354	361	400	1,768	
		Total	307	346	354	361	400	1,768	
	CDA01 Heritage Park (Van White Bridge & Roadway)	Net Debt Bonds	500	0	0	0	0	500	
		Stormwater Revenue	250	0	0	0	0	250	
		Total	750	0	0	0	0	750	
	CTY02 City Property Reforestation	Net Debt Bonds	150	150	150	150	150	750	
		Total	150	150	150	150	150	750	
	FIR11 New Fire Station No. 11	Net Debt Bonds	0	0	0	0	1,475	1,475	
		Total	0	0	0	0	1,475	1,475	
	MPD02 MPD Property & Evidence Warehouse	Net Debt Bonds	0	0	0	0	1,480	1,480	
		Total	0	0	0	0	1,480	1,480	
	PSD03 Facilities - Space Improvements	Net Debt Bonds	500	500	750	750	750	3,250	
		Total	500	500	750	750	750	3,250	
	Total for Miscellaneous Projects			1,707	996	1,254	1,261	4,255	9,473

Grand Total			97,537	80,218	118,402	82,383	128,377	506,917
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CLIC Recommended Utility Rates

Supporting 2011 - 2015 Enterprise Operations, Capital Programs & Debt Repayment

Stormwater Rates

2010 Council Adopted Stormwater Rates

Effective Date	Increase	Total Rate*	% Change
01/01/10	0.320	11.09	3.0%
01/01/11	0.330	11.42	3.0%
01/01/12	0.230	11.65	2.0%
01/01/13	0.230	11.88	2.0%
01/01/14	0.240	12.12	2.0%

2011 CLIC Recommended Stormwater Rates

Effective Date	Increase	Total Rate*	% Change***
01/01/10		11.09	
01/01/11	0.330	11.42	3.0%
01/01/12	0.280	11.70	2.5%
01/01/13	0.230	11.93	2.0%
01/01/14	0.240	12.17	2.0%
01/01/15	0.240	12.41	2.0%

* - Expressed in \$/Equivalent Stormwater Unit (ESU) where 1 ESU = 1,530 square feet of impervious (hard surface) area.

Sanitary Sewer Rates

2010 Council Adopted Sanitary Sewer Rates

Effective Date	Increase	Total Rate**	% Change
01/01/10	0.320	2.93	6.5%
01/01/11	0.240	3.17	8.2%
01/01/12	0.240	3.41	7.6%
01/01/13	0.240	3.65	7.0%
01/01/14	0.240	3.89	6.6%

2011 CLIC Recommended Sanitary Sewer Rates

Effective Date	Increase	Total Rate**	% Change
01/01/10		2.93	
01/01/11	0.240	3.17	8.2%
01/01/12	0.240	3.41	7.6%
01/01/13	0.240	3.65	7.0%
01/01/14	0.240	3.89	6.6%
01/01/15	0.200	4.09	5.1%

Water Rates

2010 Council Adopted Water Rates

Effective Date	Increase	Total Rate**	% Change
01/01/10	0.140	3.05	4.8%
01/01/11	0.150	3.20	4.9%
01/01/12	0.160	3.36	5.0%
01/01/13	0.180	3.54	5.4%
01/01/14	0.180	3.72	5.1%

2011 CLIC Recommended Water Rates

Effective Date	Increase	Total Rate**	% Change
01/01/10		3.05	
01/01/11	0.150	3.20	4.9%
01/01/12	0.160	3.36	5.0%
01/01/13	0.180	3.54	5.4%
01/01/14	0.180	3.72	5.1%
01/01/15	0.170	3.89	4.6%

** - Sanitary Sewer and Water Rates are expressed in \$/100 Cubic Feet of Water Consumption

Water and Sanitary Sewer Fun Facts:

Water Conversion Rate for 100 cubic feet = 748 US Gallons or 149.6 - 5 gallon buckets or 11,968 - 8 ounce glasses.

For 2011, at \$3.20/100 cu ft, an 8 ounce glass of water costs \$.00026738 or roughly 1/40th of a cent/glass.

How much do you pay for a 16.9 ounce bottle of water at a store? at a restaurant?

For 2011, at a combined \$6.37/100 cu ft for sewer and water fees, it costs about 1.3 cents to flush your toilet.

*** - For 2011 and beyond, the rate increases in these utilities are the same as the prior year adopted rates with the exception being Stormwater Rates for 2012 which were increased an extra .5% due to a program increase requested for the Storm Drains and Tunnels Rehabilitation Program of \$26 million from 2010 to 2015 to make more timely upgrades to the storm tunnel infrastructure in the next five years.

Stormwater Fund Pro Forma - 2011 CLIC Recommended

	Actual 2007	Actual 2008	Actual 2009	Projected 2010	Plan 2011	Plan 2012	Plan 2013	Plan 2014	Plan 2015
% Increase on a cost per billing unit basis	6.50%	5.00%	5.00%	3.00%	3.00%	2.50%	2.00%	2.00%	2.00%
Rate per billing unit = 1 ESU (1,350 sq ft)	9.77	10.26	10.77	11.09	11.42	11.70	11.93	12.17	12.41
Operating Revenues									
Utility Charges	28,871,147	30,944,907	32,439,231	32,947,953	33,981,932	34,859,247	35,579,899	36,331,884	37,083,868
State/City/Other Maintenance Agreement	1,162,223	1,231,467	1,027,297	1,046,210	1,463,836	1,463,836	1,463,836	1,463,836	1,463,836
Design & Misc. Revenue	1,398,805	1,313,241	3,460,223	1,469,336	1,375,507	1,706,639	2,187,250	1,890,590	2,382,900
Total Operating Revenues	31,432,174	33,489,615	36,926,751	35,463,499	36,821,275	38,029,722	39,230,985	39,686,310	40,930,604
Operating Expenses:									
Storm Design	3,073,732	3,072,685	2,815,491	3,010,572	3,655,525	3,771,267	3,890,947	4,014,706	4,142,689
Storm Maintenance	2,004,579	2,121,236	2,242,332	2,730,964	2,925,879	3,017,612	3,112,404	3,210,361	3,311,595
Metropolitan Council Environmental Services	1,425,752	1,472,922	1,505,191	1,707,674	1,836,641	1,890,722	1,946,399	2,003,721	2,062,736
General Fund Overhead	993,556	895,498	926,703	1,229,682	1,361,435	1,381,857	1,402,584	1,423,623	1,444,977
Combined Sewer Overflow	1,096,967	982,357	1,058,277	1,267,757	1,582,200	1,626,499	1,672,101	1,719,046	1,767,375
Street Cleaning	6,764,484	7,366,166	7,242,127	7,462,917	8,131,171	8,422,087	8,723,781	9,036,663	9,361,158
Government Service Fee	2,033,926	2,122,682	2,144,933	2,187,832	2,418,202	2,478,657	2,540,623	2,604,139	2,669,243
Total Operating Expenses	17,392,996	18,033,546	17,935,054	19,597,398	21,911,053	22,588,701	23,288,841	24,012,260	24,759,774
Non-Operating Revenues (Expenses)									
Capital Related									
Grant Proceeds/Others		1,147,466			-	2,735,000	4,715,000	2,388,000	5,525,000
Bond Proceeds	5,050,785	2,251,851	7,473,178	4,925,271	10,500,000	8,800,000	12,980,000	14,400,000	15,355,000
Reimbursed Capital Revenue	711,535	1,620,413	1,374,631	1,235,526	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Total Capital Related Revenues	5,762,320	5,019,730	8,847,809	6,160,798	13,500,000	14,535,000	20,695,000	19,788,000	23,880,000
Non-Capital Related									
Special Assessment	501,911	714,324	68,468	115,001	60,000	60,000	60,000	60,000	60,000
Transfer to Other Funds for MERF Debt Svc	(49,379)	(512,767)	(837,137)	(305,000)	(478,000)	(319,000)	(276,500)	(276,500)	(235,000)
Total Non-capital Related Revenue/Expenses	452,532	201,557	(768,669)	(189,999)	(418,000)	(259,000)	(216,500)	(216,500)	(175,000)
Net Income	20,254,030	20,677,355	27,070,837	21,836,899	27,992,222	29,717,021	36,420,644	35,245,550	39,875,831
Sewer Capital Program									
Capital Expenditures- Others		(243,102)	-		-	(2,735,000)	(4,715,000)	(2,388,000)	(5,525,000)
Capital Expenditures - Bonds Funded	(5,050,785)	(3,773,347)	(3,200,352)	(4,008,161)	(10,500,000)	(8,800,000)	(12,980,000)	(14,400,000)	(15,355,000)
Pay As You Go Capital - Reimbursed	(711,535)	(1,127,830)	(1,110,101)	(983,155)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
Capital Expenditures - Pr Yr Sewer Revenue				(2,373,719)	(1,753,702)	(1,952,991)			
Capital Expenditures - Sewer Revenue	(2,056,344)	(1,771,862)	(924,684)	(8,020,000)	(3,660,000)	(3,140,000)	(4,630,000)	(3,255,000)	(2,950,000)
Total Capital Expenditures	(7,818,664)	(6,916,141)	(5,235,137)	(15,385,035)	(18,913,702)	(19,627,991)	(25,325,000)	(23,043,000)	(26,830,000)
Sewer-Debt Service Plans									
Debt Service Payments - Currently Structured	(10,381,197)	(10,183,380)	(8,804,992)	(6,752,389)	(6,023,632)	(5,340,459)	(3,154,182)	(3,065,047)	(3,029,676)
Debt Service - Future Bond Funded Capital				-	(4,890,026)	(4,217,832)	(6,458,548)	(6,909,621)	(8,502,077)
Total Debt Service	(10,381,197)	(10,183,380)	(8,804,992)	(6,752,389)	(10,913,659)	(9,558,291)	(9,612,730)	(9,974,668)	(11,531,753)
Net Income (loss) after Debt & Capital Exp	2,054,169	3,577,834	13,030,708	(300,525)	(1,835,139)	530,739	1,482,914	2,227,882	1,514,078
Cash									
Beginning Balance	1,236,497	810,153	3,850,076	14,445,474	14,144,949	12,309,810	12,840,549	14,323,463	16,551,345
Net Increase/(Decrease)	(426,344)	3,039,923	10,694,124	(300,525)	(1,835,139)	530,739	1,482,914	2,227,882	1,514,078
Ending Balance	810,153	3,850,076	14,445,474	14,144,949	12,309,810	12,840,549	14,323,463	16,551,345	18,065,423
3 Month Operating Cash Reserve Requirement	4,348,249	4,508,387	4,483,764	4,899,350	5,477,763	5,647,175	5,822,210	6,003,065	6,189,943
Unreserved Cash Balance	(3,538,096)	(658,311)	9,961,711	9,245,600	6,832,047	7,193,374	8,501,253	10,548,281	11,875,480

Sanitary Sewer Fund Pro Forma - 2011 CLIC Recommended

	Actual 2007	Actual 2008	Actual 2009	Adopted 2010	Projected 2010	Plan 2011	Plan 2012	Plan 2013	Plan 2014	Plan 2015
% Increase on a cost per billing unit basis	9.50%	6.50%	6.50%	12.30%	12.30%	8.20%	7.60%	7.00%	6.60%	5.10%
Rate per billing unit basis = \$/100 cu ft	2.30	2.45	2.61	2.93	2.93	3.17	3.41	3.65	3.89	4.09
(Projections reflect lower water usage)										
Operating Revenues										
Utility Charges	38,050,432	38,807,654	40,230,065	42,931,700	44,781,255	48,523,057	52,265,729	55,444,491	58,554,350	60,990,108
Sewer Availability Charges	3,659,793	1,659,756	2,305,130	1,659,756	1,659,756	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Design & Misc Revenue	200,067	1,172,268	1,418,181	915,484	930,172	928,868	1,124,000	1,189,000	1,189,000	1,189,000
Total Operating Revenues	41,910,292	41,639,678	43,953,376	45,506,940	47,371,183	51,451,925	55,389,729	58,633,491	61,743,350	64,179,108
Operating Expenditures:										
Sewer Design	258,052	312,433	230,253	409,015	307,002	432,128	442,543	453,215	464,149	475,352
Sewer Maintenance	5,668,621	5,180,444	5,922,731	6,564,080	6,564,080	6,593,996	6,734,047	6,877,246	7,023,666	7,173,383
Metropolitan Council Environmental Services	33,215,685	33,098,458	32,234,678	34,840,726	33,726,487	36,379,458	37,371,550	38,392,761	39,443,953	40,526,013
Total Operating Expenses	39,142,358	38,591,335	38,387,662	41,813,821	40,597,569	43,405,582	44,548,141	45,723,222	46,931,767	48,174,748
Non-Operating Revenues/(Expenses)										
Capital Related										
Grant Proceeds/Others			3,500,000		3,500,000					
Bond Proceeds	3,023,251	4,839,339	6,153,645	5,925,000	5,925,000	5,000,000	6,500,000	7,000,000	7,000,000	7,000,000
Total Capital Related Revenues	3,023,251	4,839,339	6,153,645	9,425,000	9,425,000	5,000,000	6,500,000	7,000,000	7,000,000	7,000,000
Non-Capital Related										
Transfers to Other Funds for MERF Debt Service	(347,851)	(629,341)	(628,003)	(305,000)	(305,000)	(478,000)	(319,000)	(276,500)	(276,500)	(235,000)
Total Non-Capital Related Revenue/Expenses	(347,851)	(629,341)	(628,003)	(305,000)	(305,000)	(478,000)	(319,000)	(276,500)	(276,500)	(235,000)
Net Income	5,443,334	7,258,341	11,091,357	12,813,119	15,893,615	12,568,343	17,022,588	19,633,769	21,535,082	22,769,359
Sewer Capital Program										
Capital Expenditures-Sewer Revenue/Others	(10,560)	(1,200,000)	(3,500,000)		(3,500,000)	-	-	-	-	-
Capital Expenditures-Bonds Funded.	(3,023,251)	(5,027,981)	(7,182,868)	(5,925,000)	(5,925,000)	(5,000,000)	(6,500,000)	(7,000,000)	(7,000,000)	(7,000,000)
Total Capital Expenditures	(3,023,251)	(5,038,541)	(8,382,868)	(9,425,000)	(9,425,000)	(5,000,000)	(6,500,000)	(7,000,000)	(7,000,000)	(7,000,000)
Sewer - Debt Service Plans										
Debt Service-Currently Structured Debt	(904,239)	(1,577,573)	(3,372,000)	(3,551,111)	(3,551,111)	(3,757,000)	(4,127,000)	(2,754,000)	(2,642,000)	(2,130,000)
Debt Service-Future Bond Funded Capital	(904,239)	(1,577,573)	(3,372,000)	(3,551,111)	(3,551,111)	(1,439,210)	(2,333,444)	(3,296,465)	(4,259,486)	(5,222,507)
Total Debt Service	(1,808,478)	(3,155,146)	(6,744,000)	(7,102,222)	(7,102,222)	(5,196,210)	(6,460,444)	(6,050,465)	(6,901,486)	(7,352,507)
Net Income (loss) after Debt & Capital Exp	1,515,844	642,227	(663,511)	(162,992)	2,917,503	2,372,134	4,062,145	6,583,304	7,633,596	8,416,852
Cash										
Beginning Balance	7,597,310	8,482,571	10,585,202	9,639,595	9,639,595	12,557,099	14,929,232	18,991,377	25,574,681	33,208,277
Pro forma cash to actual adjustment			(945,607)	(162,992)	2,917,503	2,372,134	4,062,145	6,583,304	7,633,596	8,416,852
Net Increase/(Decrease)	885,261	2,102,631	(945,607)	(162,992)	2,917,503	2,372,134	4,062,145	6,583,304	7,633,596	8,416,852
Ending Balance	8,482,571	10,585,202	9,639,595	9,476,603	12,557,099	14,929,232	18,991,377	25,574,681	33,208,277	41,625,129
3 Month Operating Cash Reserve Requirement	9,785,590	9,647,834	9,596,916	10,453,455	10,149,392	10,851,396	11,137,035	11,430,805	11,732,942	12,043,687
Unreserved Cash Balance	(1,303,018)	937,369	42,680	(976,852)	2,225,706	3,895,837	7,854,342	14,143,876	21,475,336	29,581,442

Water Fund Pro Forma - 2010 CLIC Recommended

	Actual 2007	Actual 2008	Actual 2009	Projected 2010	Plan 2011	Plan 2012	Plan 2013	Plan 2014	Plan 2015
% Increase on a cost per billing unit basis	1.90%	3.00%	5.80%	4.80%	4.90%	5.00%	5.40%	5.10%	4.60%
Rate per billing unit basis = \$/100 cu ft	2.67	2.75	2.91	3.05	3.20	3.36	3.54	3.72	3.89
Operating Revenues:									
Utility Charges Mpls	51,251,984	50,013,430	52,750,345	55,649,452	58,696,477	61,631,301	64,257,942	66,539,896	69,089,032
Utility Charges Suburb	10,067,799	10,221,432	11,459,841	10,620,240	13,136,750	13,793,588	14,377,376	14,941,342	15,458,408
All other operating revenue	4,837,027	4,208,472	2,357,769	2,660,624	3,476,000	3,528,140	3,581,062	3,634,778	3,689,300
Total Operating Revenues	66,156,810	64,443,334	66,567,955	68,930,316	75,309,227	78,953,029	82,216,380	85,116,016	88,236,740
Operating Expenses:									
Contribution To Other Funds	7,674,082	8,487,693	8,255,969	8,796,586	7,751,437	10,696,506	10,847,536	11,001,586	11,158,717
Administration & Permits	2,074,061	1,871,679	1,734,359	1,529,947	1,444,075	1,476,315	1,509,291	1,543,020	1,577,520
Water Design	937,199	618,400	1,062,591	1,617,584	1,664,095	1,706,766	1,750,545	1,795,460	1,841,540
Treatment - Operations	13,604,953	15,853,766	18,270,976	18,074,889	18,664,249	19,257,106	19,891,202	20,569,682	21,295,931
Plant - Maintenance	7,834,667	6,197,802	6,396,083	7,019,178	6,135,953	6,182,172	6,229,521	6,278,030	6,327,728
Distribution	9,131,274	9,200,968	7,076,581	8,180,603	8,816,496	8,922,862	9,135,757	9,353,843	9,577,250
Major Repairs & Replacement	3,552,154	4,061,783	1,341,420	728,794	1,696,661	1,711,024	1,725,674	1,740,618	1,755,860
Meter Shop			2,113,849	2,498,726	2,375,081	2,433,326	2,493,030	2,554,227	2,616,958
Total Operating Expenses	44,808,390	46,292,091	46,251,828	48,446,307	48,548,047	52,386,077	53,582,556	54,836,466	56,151,504
Operating Margin	21,348,420	18,151,243	20,316,127	20,484,009	26,761,180	26,566,952	28,633,824	30,279,550	32,085,236
Non-Operating Revenues/(Expenses)									
Capital Related									
Bond & Note Proceeds	8,508,550	5,870,549	16,005,655	1,500,000	3,000,000	3,000,000	3,000,000	3,000,000	6,000,000
Federal ARRA Grant			1,825,606	174,394					
Reimbursed Capital Revenue	382,589	344,653	239,917	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Grant Proceeds									
Total Capital Related Revenue (Expenses)	8,891,138	6,215,202	18,071,178	3,674,394	5,000,000	5,000,000	5,000,000	5,000,000	8,000,000
Non-Capital Related									
Transfer to Other Funds: Bond Sale Costs		(680,864)							
Transfers to Other Funds for MRF Debt Service	(760,000)	(968,000)	(1,071,000)	(1,258,000)	(2,042,000)	(1,360,000)	(1,182,000)	(1,182,000)	(1,003,000)
Total Non-Capital Related Revenue (Expenses)	(760,000)	(1,648,864)	(1,071,000)	(1,258,000)	(2,042,000)	(1,360,000)	(1,182,000)	(1,182,000)	(1,003,000)
Net Income	29,479,558	22,717,581	37,316,305	22,900,403	29,719,180	30,206,952	32,451,824	34,097,550	39,082,236
Water Capital Program									
Pay As You Go Capital - Reimbursed/Assessed	(911,000)	(919,308)	(1,148,703)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Capital Expenditures - Bonds/Notes	(12,376,000)	(15,087,425)	(16,540,250)	(1,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(6,000,000)
Capital Expenditures - Water Revenue			(6,220,241)	0	(1,000,000)	(1,610,000)	(1,610,000)	(2,000,000)	(2,000,000)
Federal ARRA Grant			(1,999,945)	(55)					
Total Capital (Expenditures)	(13,287,000)	(16,006,733)	(25,909,139)	(3,500,055)	(6,000,000)	(6,610,000)	(6,610,000)	(7,000,000)	(10,000,000)
Water - Debt Service Plans									
Debt Service - Currently Structured Debt	(12,901,000)	(10,926,695)	(9,923,669)	(9,573,734)	(10,368,442)	(10,363,997)	(10,455,951)	(10,542,447)	(10,777,763)
Debt Service-Future Bond Funded Capital					(379,136)	(758,273)	(1,146,787)	(1,525,923)	(3,042,469)
Total Debt Service	(12,901,000)	(10,926,695)	(9,923,669)	(9,573,734)	(10,747,578)	(11,122,270)	(11,602,738)	(12,068,370)	(13,820,232)
Net Income (loss) after Debt & Capital Exp	3,291,558	(4,215,847)	1,483,497	9,826,614	12,971,602	12,474,682	14,239,087	15,029,180	15,262,003
Cash									
Beginning Balance	2,541,860	1,965,367	461,707	(2,007,396)	7,819,218	20,790,820	33,265,502	47,504,589	62,533,768
Reconciling Adjustment - Net Income/Timing	(576,493)	(1,503,660)	(2,469,103)	9,826,614	12,971,602	12,474,682	14,239,087	15,029,180	15,262,003
Ending Balance	1,965,367	461,707	(2,007,396)	7,819,218	20,790,820	33,265,502	47,504,589	62,533,768	77,795,772
Reserve for Skid Replacements					1,286,000	2,572,000	3,858,000	5,144,000	6,430,000
3 Month Operating Cash Reserve Requirement	11,202,098	11,573,023	11,562,957	12,111,577	12,137,012	13,096,519	13,395,639	13,709,117	14,037,876
Unreserved Cash Balance	(9,236,730)	(11,111,316)	(13,570,353)	(4,292,359)	7,367,808	17,596,983	30,250,950	43,680,652	57,327,896

Glossary of Capital Terms & Acronyms

CLIC - Capital Long-Range Improvement Committee

Main Body - refers to the whole group of CLIC committee members.

T - Transportation and Property Services task force, a sub-set of the main body. Reviews and rates capital projects for Public Works improvements including Paving, Bridges, Sidewalks, Traffic Control & Street Lighting, Bike Trails, Water and Parking projects.

HD - Government Management, Health & Safety and Human Development task force, a sub-set of the main body. Reviews and rates capital projects for the City's public building infrastructure including the Municipal Building Commission, Park Board, Public Works, Police and Fire Departments and also Public Art and Technology investments. Also reviews Sewer projects.

CBR - Capital Budget Request – official form prepared by city departments and independent boards and commissions to define their needs for capital funds.

Revenue Source Related Descriptions:

Net Debt Bonds - bonds issued to finance general City capital improvements not associated with enterprise activities. Resources for debt service are provided by an annual Bond Redemption Tax Levy.

Park Capital Levy – A portion of Park Board's tax levy dedicated to Capital Improvements.

Municipal State Aid - refers to gas tax dollars distributed to local governments for use on State designated Municipal State Aid streets - major thoroughfares.

Special Assessments - improvements paid for partially or wholly by property owners.

Other Local Governments – refers to other categories of resources used to support capital programs. These sources include NRP (Neighborhood Revitalization Program), grants from other governmental agencies or private foundations, land sale proceeds, etc.

Reimbursements - In addition to the sources above, Public Works has several divisions that have a reimbursable project for tracking and billing overhead costs and for performing construction activities that are billed to the benefiting City departments, outside government agencies and private businesses.

Stormwater Bonds/Stormwater Revenue - bonds related to the Stormwater enterprise. Debt Service is paid by user fees charged for enterprise services. Stormwater revenues are used as a "pay as you go" cash source. These revenue sources are also applicable to the Sanitary Sewer, Water and Parking enterprises of the City.

2010 CLIC Capital Guidelines

CITY GOALS

PROPOSAL EVALUATION CRITERIA

CLIC RATING FORM

CITY GOALS

The Adopted City of Minneapolis Goals and Strategic Directions and the policies of the City of Minneapolis' Comprehensive Plan will be used by the Capital Long-Range Improvement Committee (CLIC) in the evaluation of capital requests and in developing recommendations for the City's 2011-2015 Capital Improvement Program (CIP). *The city vision for the year 2020, the five-year goals and the strategic directions were developed and approved by the Minneapolis City Council in June 2006 and are listed below.*

Minneapolis 2020 – a clear vision for the future

Minneapolis is a vibrant and welcoming city that encourages learning and innovation and embraces diversity. A mixture of accessible housing, jobs and educational opportunities creates a livable city and stimulates growth. Neighborhoods give the comfort and safety of home while offering the connectedness of community. Thriving commercial areas are linked by state-of-the-art transit and generous green spaces. Renowned cultural and recreational activities entertain and inspire. Minneapolis is a valued state resource and a city people enjoy visiting and calling home. The City's future is shaped through thoughtful and responsible leadership in partnership with residents and coordinated with a regional vision.

A safe place to call home

HOUSING, HEALTH AND SAFETY

In five years all Minneapolis residents will have a better quality of life and access to housing and services; residents will live in a healthy environment and benefit from healthy lifestyles; the city's infrastructure will be well-maintained and people will feel safe in the City.

Strategic directions:

- A. Guns, Gangs, Graffiti Gone
- B. Crime Reduction: Community Policing, Accountability & Partnership
- C. Lifecycle Housing Throughout the City
- D. "Get Fit" and make healthy choices
- E. Youth: Valued, Challenged & Engaged

One Minneapolis

EQUAL ACCESS, EQUAL OPPORTUNITY, EQUAL INPUT

In five years the gap will be closing for access to housing, health care, education and employment; diversity will be welcome, respected and valued; the city's middle class will be thriving; there will be living-wage jobs or entrepreneurial opportunities for everyone; all residents will have confidence in public safety services; and residents will have access to fair, open and transparent decision-making.

Strategic directions:

- A. Close Race & Class Gaps: Housing, Educational Attainment, Health
- B. Middle Class: Keep It, Grow It
- C. Equitable City Services & Geographically Placed Amenities
- D. Eliminate homelessness
- E. De-concentrate Poverty

Lifelong learning second to none

SCHOOLS, LIBRARIES AND INNOVATION

In five years Minneapolis will provide a superior education for all students; literacy rates will be increasing; everyone entering adulthood will have the knowledge and skills to earn a living wage; educational resources will be a top priority; the city will fully realize the benefits of having renowned educational and research institutions such as the U of M; the wisdom of the senior population will be harnessed; and Minneapolis will be known as a center of ideas.

Strategic directions:

- A. All Kids Ready-to-Read by Kindergarten
- B. Economic Engine: Generating Ideas, Inventions & Innovations
- C. 21st Century Skills for All 21 Year-Olds
- D. Embrace the U's Outreach & Land-Grant Expertise
- E. Education: Stronger Partnerships Toward Better Results
- F. Tap the Contribution Potential and Wisdom of Retirees & Seniors

Connected communities

GREAT SPACES & PLACES, THRIVING NEIGHBORHOODS

In five years, Minneapolis will be a connected collection of sustainable urban villages where residents will live within walking distance of what they need or of public transit; there will be a connected network of transportation options; streets will be destinations; a mix of unique small businesses will be thriving; and Minneapolis' neighborhoods will have unique identities and character.

Strategic directions:

- A. Integrated, Multimodal Transportation Choices Border-to-Border
- B. Walkable, Bikable, Swimmable!
- C. Customer-Focused, Outcome-Based, Performance-Driven Development
- D. Northstar Completed; Central Corridor Underway; SW Corridor Fully-Designed
- E. Streets & Avenues: Reopen Nicollet at Lake; Revitalize Broadway & Lowry; Realize Washington Boulevard

Enriched environment

GREENSPACE, ARTS, SUSTAINABILITY

In five years there will be plentiful green spaces, public gathering areas, celebrated historic architectural features and urban forests in Minneapolis; lakes, rivers and the soil and air will be clean; the city's parks and the Mississippi riverfront will be valued and utilized; opportunities to experience diverse cultures and the arts will abound; and usage of renewable energy will be increasing.

Strategic directions:

- A. Energy Into Renewable & Alternative Energy
- B. Replant, Restore, Revere Our Urban Forest
- C. Arts – Large & Small – Abound and Surround
- D. Upper Mississippi Planned and Proceeding
- E. Fully Implement the City's Cultural & Sustainable Work Plans

A premier destination

VISITORS, INVESTMENT AND VITALITY

In five years Minneapolis will be the economic leader in the region with vast potential for growth and development; investors will see Minneapolis as a sure thing; a distinctive mix of amenities, entertainment and culture will be available downtown and in Minneapolis neighborhoods; people who visit the city will want to come back; the city will be an attractive landing spot for people in all life stages and will be well-positioned for the creative class; and the country will see Minneapolis as a national treasure.

Strategic directions:

- A. Retain & Grow Businesses in Life Sciences & the Creative Economy
- B. Reposition City in Minds of Region, State, Nation & World
- C. Cleaner, Greener, Safer Downtown
- D. Jobs: Be A Talent Mecca
- E. Leverage Our Entertainment Edge ... Heck, Be Edgy!

Hyperlink to Goals: <http://www.ci.minneapolis.mn.us/council/goals/>

Note: At the time of the 2010 CLIC Process, the Goals found at this hyperlink had not yet been finalized. The new goals will be used in the 2012 – 2016 Capital Process in 2011.

City of Minneapolis' Comprehensive Plan

The City of Minneapolis' Comprehensive Plan provides guidance to elected officials, city staff, businesses, neighborhoods and other constituents. This document outlines the details of the City's vision, by focusing on the physical, social and economic attributes of the city and is used by elected officials to ensure that decisions contribute to and not detract from achievement of the City's vision. The plan can be found on the City's web site at the following address:

http://www.ci.minneapolis.mn.us/cped/comp_plan_2030.asp

PROPOSAL EVALUATION CRITERIA

The following evaluation system *adopted by the City Council and Mayor* will be used by CLIC as the basis for evaluating all requests for capital improvements. This system shall be uniformly applied in evaluating and rating all capital improvement requests submitted for each year of the five-year plan.

The Evaluation System has three sections as follows:

	Point Allocation
I. PROJECT PRIORITY	100
II. CONTRIBUTION TO CITY GOALS OPERATING COST CONSIDERATIONS	70 -30 to +30
III. QUALITATIVE CRITERIA	100
Total Possible Points	300

I. PROJECT PRIORITY

Project Priority provides preferential evaluation based on the following attributes:

1. Capital projects defined in terms of **Level of Need** - 0 to 65 points.
2. Capital projects **In Adopted Five-Year Plan** - 0 to 35 points.

Level of Need Definitions - The level of need is the primary criteria defining a capital request's priority. Requests are determined to be *critical, significant, important* or *desirable* for delivering municipal services.

Critical - Describes a capital proposal as indispensable and demanding attention due to an immediate need or public endangerment if not corrected. Few projects can qualify for this high of a classification. Failure to fund a critical project generally would result in suspension of a municipal service to minimize risk to the public.

Point Range 51 - 65

Significant - Describes a capital proposal deemed to have a high priority in addressing a need or service as previously indicated by policymakers and/or submitting agency priority rankings. This designation may also pertain to a proposal that is an integral and/or inseparable part of achieving completeness of a larger improvement or series of improvements.

Point Range 41 - 50

Important - Describes a capital proposal addressing a pressing need that can be evaluated as a standalone project. Proposals may be considered “important” if they are required to maintain an expected standard of service, achieve equity in service delivery or increase efficiency in providing public services. Failure to fund an “important” proposal would mean some level of service is still possible.

Point Range 26 - 40

Desirable - Describes a capital proposal that would provide increased public benefits, enhancement of municipal services or other upgrading of public infrastructure. Failure to fund a “desirable” project would not immediately impair current municipal services.

Point Range 0 - 25

In Adopted Five-Year Plan

Is the project currently funded in the adopted 2010-2013 Capital Improvement Program?

Point Allocation -

- Identified for funding as a 2011 project 35
- Identified for funding as a 2012-2014 project 25
- New proposal for 2015 funding..... 15
- New proposal for 2011-2014, not in the current Five-Year Plan... 0

II. CONTRIBUTION TO CITY GOALS

Contribution to City Goals is defined as the extent to which capital improvement proposals contribute to achieving the City’s Goals and some or all of the strategic directions applicable to each. In addition, projects must support the policies of the City of Minneapolis’ Comprehensive Plan as cited in this document, as well as help to ensure the overall maintenance and improvement of the City’s infrastructure systems.

Capital improvement proposals will be evaluated for their overall ability to:

- achieve City goals and support the policies of the City of Minneapolis’ Comprehensive Plan
- ensure maintenance of City infrastructure systems and equitable delivery of services
- encourage coordinated planning efforts with project partners and the community

Point ranges for meeting the above objectives will be as follows:

Strong Contribution	46 - 70
Moderate Contribution	16 - 45
Little or No Contribution	0 – 15

Operating Cost Considerations will be analyzed in evaluating all capital requests. Emphasis will be placed on whether the request will maintain or reduce current operating and maintenance costs or would add to or create new operating or maintenance costs. Accuracy and completeness of information provided to operating cost questions and ability to demonstrate progress made with resources provided in prior years will be factored into points allocated for this major category. Operating cost implications should also be discussed at the CLIC Presentations. Points for this category will range from minus 30 to plus 30.

III. QUALITATIVE CRITERIA

Qualitative Criteria provide for evaluation of proposals related to the seven attributes described below. Evaluators should allocate points in this area using the definitions described below as well as by considering the impact these areas have in helping to achieve City Goals. Each of these criteria will be used to score proposals within a point range from 0 to 10 with the exception of Environmental Sustainability and Collaboration and Leveraging Public/Private Investment which will be 0 to 25 points. It is likely that most capital requests will not receive points for all attributes.

1. **Environmental Sustainability** -- Extent proposal will reduce greenhouse gas emissions, improve the health of our natural environment and incorporate sustainable design, energy efficiency and economically viable and sound construction practices.

Intent: to reward proposals contributing positively to the city's physical and natural environment and improve sustainability/conservation of natural resources.

2. **Collaboration & Leveraging Public/Private Investment** -- Extent proposal reflects collaboration between two or more public or public-private organizations to more effectively and efficiently attain common goals and for which costs can be met with non-City funds or generate private investment in the City.

Intent: to reward proposals that represent collaborative efforts with multiple project partners and possibly conserve municipal funds through generating public and/or private investment in the City.

3. **Public Benefit** -- Extent proposal directly benefits a portion of the City's population by provision of certain services or facilities.

Intent: to award points based on the percentage of the city's population (388,020) that will benefit.

4. **Capital Cost & Customer Service Delivery** -- Extent proposal delivers consistently high quality City services at a good value to taxpayers and that City infrastructure investment is appropriately sized for effective service delivery.

Intent: to reward proposals that improve the quality, cost effectiveness and equity of municipal services delivered to all residents.

5. **Neighborhood Livability & Community Life** -- Extent proposal serves to preserve or improve the quality, safety and security of neighborhoods in order to retain and attract residents and engage community members. Consideration shall be given to proposals that are included in an NRP neighborhood action plan approved by the City Council and/or proposals that include NRP as a funding source.

Intent: to reward proposals that demonstrate potential to enhance the quality of life and public safety in neighborhoods and the community at large and to reward proposals in approved NRP Neighborhood Actions Plans or that include NRP funds

6. **Effect on Tax Base and/or Job Creation** -- Extent proposal can be expected to preserve or increase the City's tax base and serve as a catalyst for job creation by the private sector.

Intent: to reward proposals that may have a positive effect on property values and thus have the potential for preserving or expanding the City's tax base and supporting job-intensive industries that provide living-wage jobs, especially for hard to employ populations.

7. **Intellectual & Cultural Implications** – Extent proposal would strengthen or expand educational, cultural, architectural or historic opportunities.

Intent: to reward proposals contributing to the City's intellectual and cultural growth, including promotion of historical preservation or architectural significance.

CLIC RATING FORM

Project ID Number						
	Points					
Project Priority:						
Level of Need						
Critical	51-65					
Significant	41-50					
Important	26-40					
Desirable	0-25					
In Adopted Five-Year Plan						
2011	35					
2012-2014	25					
2015	15					
New for 2011-2014	0					
Sub-Total Project Priority						
Contribution to City Goals:						
Strong Contribution	46 – 70					
Moderate Contribution	16 – 45					
Little or No Contribution	0 – 15					
Operating Costs:	-30 to +30					
Sub-Total Goals & Operating Costs						
Qualitative Criteria:						
Environmental Sustainability	0 – 25					
Collaboration & Leveraging	0 – 25					
Public Benefit	0 – 10					
Capital Cost/Customer Service Delivery	0 – 10					
Neighborhood Livability & Community Life	0 – 10					
Effect on Tax Base & Job Creation	0 – 10					
Intellectual & Cultural Implications	0 – 10					
Sub-Total Qualitative Criteria						
Total Rating Points	300 Possible					

2010 CLIC Schedule For the 2011 - 2015 Capital Budget Process

Working Group	Subject	Agenda/Topic(s) of Discussion	Date / Time	Location
CLIC Main Body & Staff	1st CLIC Mtg	<p>Welcoming Message/Resources/Guidance from CM Colvin Roy and CM Hodges</p> <p>CLIC members receive CD with 2011 - 2105 capital proposals & Presentation Schedule</p> <p>Introduce New members - determine which task force new members will be part of</p> <p>Select secretary for compiling written comments and strategy for writing comments</p> <p>Planning Update Presentation</p> <p>Homework Assignment - Read proposals prior to presentations</p> <p>New Member Orientation with Executive Committee:</p> <p>Discuss 2010 CLIC Schedule, CLIC Capital Guidelines and basics of a Capital proposal</p> <p>Discuss protocol for doing group ratings and teach new members about ratings process</p> <p>Answer any questions about ratings, presentations, process, etc.</p> <p>Homework Assignment - Read proposals prior to presentations</p>	Tuesday April 13th Noon to 1:30 p.m.	317 City Council Chambers
Capital Budget Preparers	Capital Requests Due	Turn in 1 copy of capital submittals - no more changes in capital system	Friday April 2nd - Noon	325M "Office of the Debt Guy"
CLIC Main Body & Staff	2nd CLIC Mtg	First Day Presentation Session Establish Group Ratings for the day	Wednesday April 21st 8:15 a.m. - 5:00 p.m.	Currie Maintenance Facility 1200 Currie Ave N
CLIC Main Body & Staff	3rd CLIC Mtg	Second Day Presentation Session Establish Group Ratings for the day	Saturday May 1st 8:15 a.m. - 5:00 p.m.	Currie Maintenance Facility 1200 Currie Ave N
CLIC Main Body & Staff	4th CLIC Mtg	Third Day Presentation Session- Establish Group Ratings for the day	Friday May 7th 8:15 a.m. - 5:00 p.m.	Currie Maintenance Facility 1200 Currie Ave N
CLIC Task Force Members CLIC Task Force Staff	5th CLIC Mtg	Task Forces work on individual and group comments	Tuesday May 11th Noon - 1:30 p.m.	333 City Hall - HD Mayor's Conf Room C - T
CLIC Task Force Members CLIC Task Force Staff	6th CLIC Mtg	Task Forces work on individual and group comments	Tuesday May 18th Noon to 1:30 p.m.	319 City Hall - HD Mayor's Conf Room C - T
CLIC Task Force Chairs ----->		1st draft of comments due to Executive Secretary by Tuesday May 25th.		
CLIC Executive Committee & Executive Secretary (Optional for other CLIC members)	Joint Public Hearing	CLIC & Planning Commission - Joint Public Hearing on 2011 - 2015 Capital Plan	Thursday May 27th 5:05 p.m. -	319 City Hall

2010 CLIC Schedule For the 2011 - 2015 Capital Budget Process

Working Group	Subject	Agenda/Topic(s) of Discussion	Date / Time	Location
All CLIC Members	Submit Ratings	Ratings submitted to Executive Secretary (Early submissions appreciated)	Friday May 28th - Noon	E-mail - Spreadsheet
CLIC Main Body & Staff CLIC Task Force Chairs ----->	7th CLIC Mtg	Main body reviews comments together. 2nd draft of comments due to Executive Secretary by Friday June 4th.	Tuesday June 1st Noon - 1:30 p.m.	319 City Hall
CLIC Main Body & Staff	8th CLIC Mtg Ratings Done	Main body reviews and approves all comments - including any final changes . Final Summarized Ratings provided to CLIC members & discussed Receive preliminary NDB programming prioritized by ratings for review/homework.	Tuesday June 8th Noon - 1:30 p.m.	333 City Hall
CLIC Task Force Chairs	Submit Comments	Final Comments provided to Executive Secretary	Friday June 11th - Noon	E-mail
CLIC Main Body & Staff	9th CLIC Mtg Comments Done	Final Comments provided to CLIC members & discussed & approved. Work on CLIC NDB Recommendation - review funding plan prioritized by Ratings Handout Sewer & Water & Parking details to be discussed on June 22rd and June 29th.	Tuesday June 15th Noon - 2:00 p.m.	319 City Hall
56 CLIC Main Body & Executive Secretary	10th CLIC Mtg	Finalize CLIC Recommendation for NDB Review Sewer & Water Pro Forma & discuss recommendations for CLIC Report	Tuesday June 22nd Noon - 2:00 p.m.	319 City Hall
CLIC Main Body & Executive Secretary	11th CLIC Mtg	Finalize CLIC Recommendation for Sewer & Water & Parking Finalize any other details for the CLIC Report	Tuesday June 29th Noon - 2:00 p.m.	319 City Hall
Executive Secretary		CLIC Report Completed & Distributed	Wednesday July 14th	
CLIC Executive Committee & Executive Secretary	CLIC Executives - Pre-Meeting	Discuss presentation strategy - review draft CLIC Report sections to be used in discussion with Mayor	Friday July 16th 9:00 - 10:00 a.m.	325M - St. Anthony Rm
CLIC Executive Committee & Executive Secretary	Meeting with R.T. Rybak	Executive Committee presents 2011 - 2015 CLIC Recommendation to Mayor	10:00 - 11:30 a.m.	331 City Hall Conf Room C
CLIC Executive Committee & Executive Secretary		Executive Committee presents 2011 - 2015 CLIC Recommendation to W&M/Budget Committee	Monday July 19th 2:30 p.m. Time Certain	Council Chambers
Executive Secretary	Council Overview on Capital & Debt	Capital & Debt Overview presentation to W&M Committee with full City Council present	Thursday October 21st 2:00 - 3:30 p.m. Tentative	Council Chambers

City of Minneapolis
City Planning Commission Committee-of-the-Whole (CPC COW)
Joint Public Hearing with the
Capital Long-Range Improvement Committee (CLIC)

May 27, 2010
5:05 PM Time Certain
Meeting Minutes

CPC Members present: Chair Tucker, Carter, Cohen, Huynh, Luepke-Pier
CLIC Members present: Chair Tony Hofstede, Jeffrey Strand, John Helgeland, Laura Jean, Kris Brogan, Raymond Dehn, Heather Fraser

Staff: Jeff Metzen, Finance; Merland Otto, CPED Planning

The Public Hearing started at 5:10 p.m. Room 319 City Hall. Chair Hofstede started with introductions of CLIC members present and then presented an overview of the capital budget. This year 78 projects were reviewed compared to 109 last year. He presented the capital Budget summary, Net Debt Bond Allocation for 2011-2015, noting that fewer dollars were available than in past years for capital projects. Also presented were the instructions of February 22, 2010 outlining request to various departments in preparation of their capital budget requests.

He also noted that two letters had been received in support of PV056 2nd St. NE paving project and they would be entered into the hearing record (Attached).

Commissioner Luepke-Pier asked whether they could get a map illustrating where projects are located. Chair Hofstede indicated that Public Works has one and that they would try to make that available to CPC members. Also they were informed that all CBR's are online at the Finance website.

Commissioner Cohen asked what CSAH projects were and Chair Hofstede showed County State Aid Highway projects to him. There was a question about the split of assessments for street paving projects. Chair Hofstede responded that most are at 25% homeowner and 75% bonding. However, there are some that are 50%/50% in order to accelerate work. PV056 would be such a project. It was asked whether homeowners knew that they were being assessed more and the response was that Public works does a good job informing residents and neighborhood groups on upcoming projects.

There was a question regarding the large amount of funding for PV007, University Research Park. Chair Hofstede acknowledged that it was a very large project with a lot of partnership funding but that no Net Debt Bond funds were being used for the project.

There was some discussion on PV057, Nicollet Ave. Reopening and why this project keeps coming back when there appears to be no reasonable basis that it would move forward in the foreseeable future. Both CLIC and CPC members appeared to be in agreement that it wouldn't

occur anytime without Kmart and others being willing to sell and relocate and adequate funding was available to acquire.

There was a request to provide information on specific bridges within the BR114 Midtown Bridge Corridor project.

Georgiana _____, Hawthorne Neighborhood indicated that she would like to bring the 26th Ave. Greenway bikeway project through the CLIC process. Commissioner Luepke-Pier asked how this project could get queued up. Chair Hofstede responded that the neighborhood would have to work with Public Works (Schroeder and Kotke) to get them on board and include it within their list of projects.

There was a question about special revenue funds and whether there was any spillover into funding from TIF's. Chair Hofstede responded that CLIC doesn't have any authority to work with TIF funding. Any shifting of funds would be done internally with Finance. As far as special funding is concerned, when members see that as part of a project those are likely to be funds from the Hilton Hotel Trust.

Commissioner Cohen inquired whether Public Works was trying to do away with asphalt as a primary paving material and going to a harder material that would be less pothole prone. Chair Hofstede responded that most of the street paving projects were mill and overlay work so that the streets could be restored on a timely basis rather than waiting until the pavement deteriorates to such a point that the street has to be totally reconstructed. There was some discussion of the City's pavement management strategy and Commissioner Cohen said that he would be very interested in getting a briefing on that from Public Works. Chair Hofstede reminded members that cutting back a million dollars a year for five years has a big impact on the amount that can be accomplished.

The Public Hearing closed at 5:35 p.m.

Minutes by: Merland Otto